



2016

ANNUAL REPORT



UNIVERSITY OF
NOTRE DAME

2016

ANNUAL REPORT

TABLE OF CONTENTS

2

Statistical Highlights

4

Message from the President

6

Message from the Executive
Vice President

8

Investment Review from the
Chief Investment Officer

12

University Highlights

23

Consolidated Financial Statements

59

University Administration

60

University Trustees

61

University Trustees Emeriti

2016

STATISTICAL HIGHLIGHTS

	Academic years ending in May				
	2016	2015	2014	2013	2012
STUDENTS					
Undergraduate	8,462	8,448	8,477	8,475	8,452
Graduate and professional	3,830	3,731	3,647	3,651	3,552
Total fall enrollment	12,292	12,179	12,124	12,126	12,004
ADMISSIONS					
UNDERGRADUATE:					
Applications	18,157	17,901	17,647	16,957	16,548
Offers of admission	3,595	3,785	3,936	3,947	4,019
Enrolled	2,007	2,011	2,071	2,014	2,020
Selectivity	19.8%	21.1%	22.3%	23.3%	24.3%
Yield	55.8%	53.1%	52.6%	51.0%	50.3%
GRADUATE SCHOOL:¹					
MASTER'S LEVEL					
Applications	1,352	1,168	1,421	1,417	1,219
Offers of admission	231	217	256	298	224
Enrolled	142	134	159	178	167
Selectivity	17.1%	18.6%	18.0%	21.0%	18.4%
Yield	61.5%	61.8%	62.1%	59.7%	74.6%
DOCTORAL LEVEL					
Applications	3,617	3,703	3,621	4,205	3,534
Offers of admission	679	645	597	617	591
Enrolled	325	298	275	310	296
Selectivity	18.8%	17.4%	16.5%	14.7%	16.7%
Yield	47.9%	46.2%	46.1%	50.2%	50.1%
DEGREES CONFERRED²					
Baccalaureate	2,135	2,128	2,106	2,173	2,078
Master's (includes MBA)	1,058	991	983	940	891
Juris Doctorate	172	180	180	183	197
Doctorate-Research	216	244	206	214	210
Total degrees conferred	3,581	3,543	3,475	3,510	3,376
UNDERGRADUATE TUITION RATE	\$ 47,422	\$ 45,730	\$ 44,098	\$ 42,464	\$ 40,910
Percent increase over prior year	3.7%	3.7%	3.8%	3.8%	3.8%

¹ Does not include Graduate Architecture, Business, or Law

² Includes degrees awarded in all categories





2016

MESSAGE FROM THE PRESIDENT

REV. JOHN I. JENKINS, C.S.C.

Our University's founder, Rev. Edward Sorin, C.S.C., famously proclaimed in 1842 that Notre Dame would be "a force for good in this country." As we approach the 175th anniversary of the University's founding and reflect on the University's global reach, we can see the ways in which Father Sorin's vision has extended beyond the political and geographic borders of this nation, as Notre Dame has taken its place among the world's great Catholic universities.

In March of this year, I led a delegation of University leaders to South America, where we met with leaders from academia, business and government. There we announced the establishment of our sixth Global Gateway campus, in São Paulo, Brazil. Like our other Global Gateways—in London, Dublin, Jerusalem, Beijing, and Rome—this Gateway will serve as a hub for teaching, learning, and research. While we continue to greatly value and nurture our affiliations in Europe and Asia, the compass for Notre Dame now also points south toward Latin America. Over the summer, we held similar meetings as part of a Global Forum in Mexico City.

In addition, the University entered into a historic agreement with the Vatican Library, one of the world's great repositories for religious and secular knowledge, that will

allow for scholarship and joint research endeavors. Many of these initiatives are possible because of our Rome Global Gateway. In Ireland, the University was invited by the Archbishop of Dublin to take on stewardship of the iconic Newman University Church, which will house the new Notre Dame-Newman Center for Faith and Reason. These examples, amid many others of our growing international presence, come at a time when we must all think and act globally, both in terms of advancing human knowledge and serving the wider Church.

The opportunities to expand our reach as the preeminent global Catholic research institution could not occur without the careful stewardship of our resources. We remain rooted in the confidence we have in our financial standing, thanks to a conservative fiscal approach that has allowed us to continue to grow in significant, yet prudent, ways.

The details of the University's financial state are contained in this report. Ever watchful in the face of challenging economic times and the evolving landscape of higher education, we are filled with hope and enthusiasm about what lies ahead. Thank you for your support and participation in the present and future of Notre Dame.



2016

MESSAGE FROM THE EXECUTIVE VICE PRESIDENT

JOHN F. AFFLECK-GRAVES

It is an exciting time for Our Lady's University. As we look forward to celebrating our 175th anniversary next year, we continue to exhibit the kind of growth in many facets that is an ongoing fulfillment of the vision of our founder, Rev. Edward Sorin, C.S.C.

It's easy to see the changing face of campus as the unprecedented boom of construction projects draws ever closer to completion. Yet one of the most notable signs of progress in the last year involved the surrounding region. The State of Indiana granted \$42 million to fund economic development in St. Joseph, Elkhart, and Marshall Counties as part of the Regional Cities Initiative. This program has already provided the occasion for strong collaboration between Notre Dame and municipalities across our region, and will continue to spur a beneficial regionalism as we work to provide a more robust economy in our area. Our University is stronger when the communities surrounding it are thriving, and Regional Cities is a major step toward that goal.

Moreover, we recognize in light of Pope Francis' encyclical *Laudato Si*, progress must include responsible stewardship of our natural resources and our planet. In September, a committee of Notre Dame faculty, staff, and students submitted a

comprehensive but achievable plan for reducing our carbon footprint in a variety of ways. Some of the action items contained in the plan are already taking shape, as geothermal systems are being installed at several locations around campus as part of our goal to stop using coal as a source of energy by 2020. Other measures are less visible but no less important, including education programs to teach our community about sustainable best practices and conservation. In total, the plan accepted by Father John provides a holistic and realistic approach to being mindful custodians as we advance Our Lady's University.

The model of sustainable progress is applicable to the financial climate in which we're operating. As outlined in this report, the University maintains a healthy standing because of the continued measured approach we exhibit, including the maintenance of a sustainable rate of payout on the endowment.

In addition to these initiatives, we continue to be stewards of Father Sorin's vision for Notre Dame. Fulfilling that vision is not the work of one individual or office, but is a collective effort that requires diligence in the task. Thank you for the steadfast support you have provided Our Lady's University as we chart the course for the next 175 years.



2016

INVESTMENT REVIEW FROM THE CHIEF INVESTMENT OFFICER

SCOTT C. MALPASS

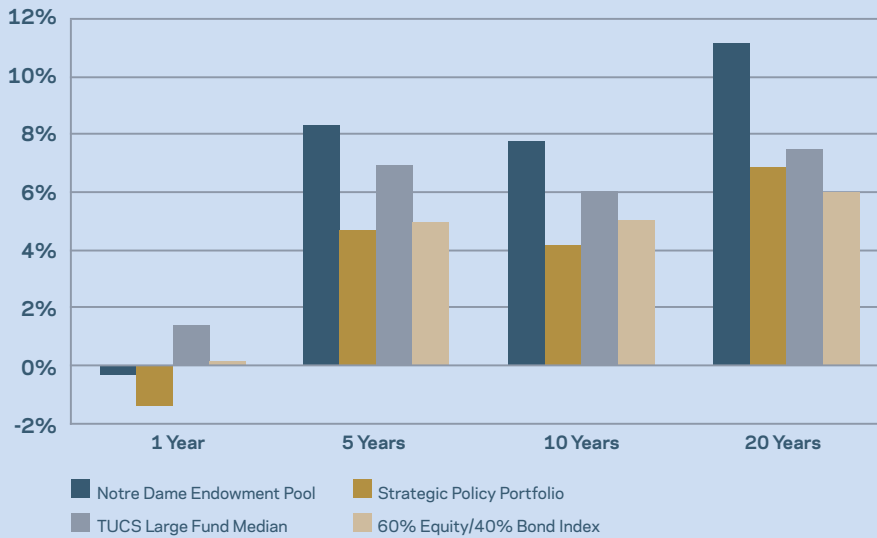
In a challenging time for global investors, the Notre Dame Endowment Pool maintained its value during fiscal year 2016 while also spending \$343 million in furtherance of the mission of the University. The market value at June 30, 2016, was \$10.41 billion compared to \$10.45 billion at the end of the prior fiscal year.

ENDOWMENT POOL MARKET VALUE
AS OF JUNE 30



The net investment return of (0.3) percent, when compared to the (3.9) percent return for public equity markets globally for example, highlights the benefits of our disciplined process and the quality of the University's investment manager relationships around the world. The performance of the Endowment Pool relative to various benchmarks is shown in the chart below, which dramatically shows the difficult markets of the fiscal year but also the all-important performance of the Endowment Pool over the long-term.

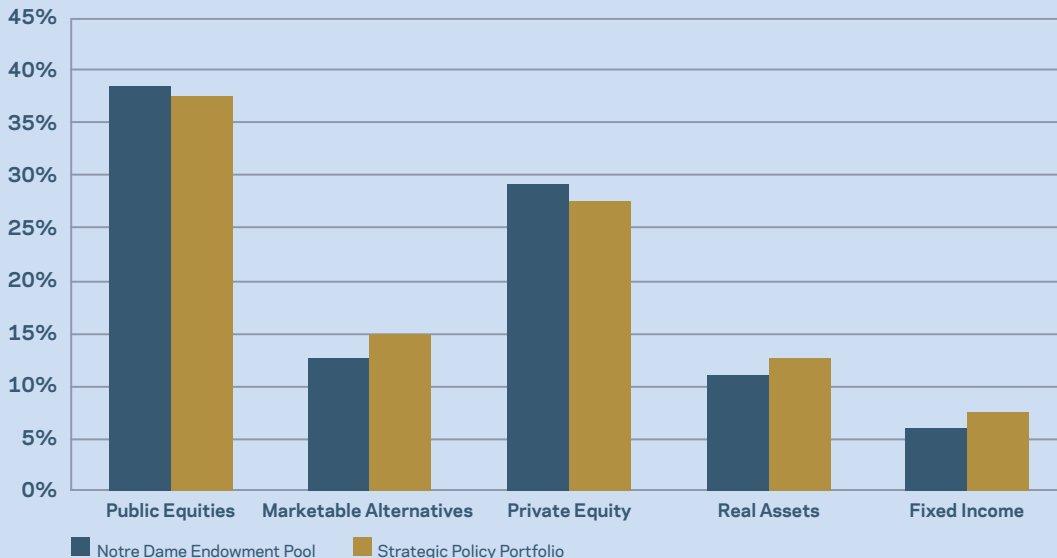
ENDOWMENT POOL INVESTMENT PERFORMANCE
 (ANNUALIZED RETURNS NET OF FEES)
 PERIODS ENDED JUNE 30, 2016



Notre Dame Endowment Pool returns are net of investment management fees. The Strategic Policy Portfolio is Notre Dame's internal benchmark consisting of indices representative of the target investment portfolio. The Trust Universe Comparison Service (TUCS) Large Fund Median is a compilation of returns of endowment, pension and foundation investors greater than \$1 billion and thus provides a basis for comparison to the performance of large institutional investors generally. The 60/40 mix is an index blend of stocks/bonds as represented by the MSCI All Country World Investable Index and the Barclays Capital U.S. Aggregate Bond Index and thus is a measure of performance compared to a more traditional or retail portfolio.

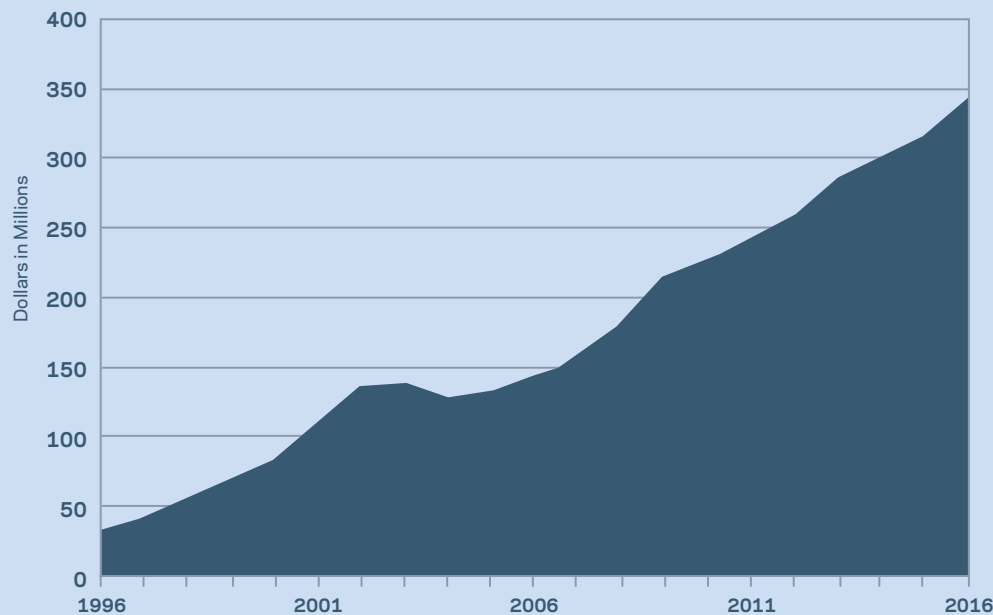
Private equity was the best performing asset class for the Endowment Pool during the fiscal year. Fixed Income also added value, and real estate provided strong returns within the Real Assets category. Public equities managers in overseas markets generally outperformed their benchmarks. Actual asset allocation compared to the Strategic Policy Portfolio targets at the end of the fiscal year is shown in the accompanying chart.

ENDOWMENT POOL ASSET ALLOCATION
 AS OF JUNE 30, 2016



The \$343 million of spending mentioned previously was an 8.3 percent increase over the prior year. The comparatively lower 3.7 percent increase in tuition evidences the importance of Endowment Pool spending, which funded 25 percent of the University's expenditures. During the fiscal year, 32 percent of Endowment Pool spending was applied directly to student financial aid. The Endowment Pool also supports faculty chairs and numerous academic, religious and student programs, as well as the University's general operating budget which in turn provides for additional scholarships and fellowships beyond what is supported directly by endowment. The Endowment Pool Spending chart shows annual spending for the last 20 years—cumulative spending for all purposes over that period was nearly \$3.6 billion.

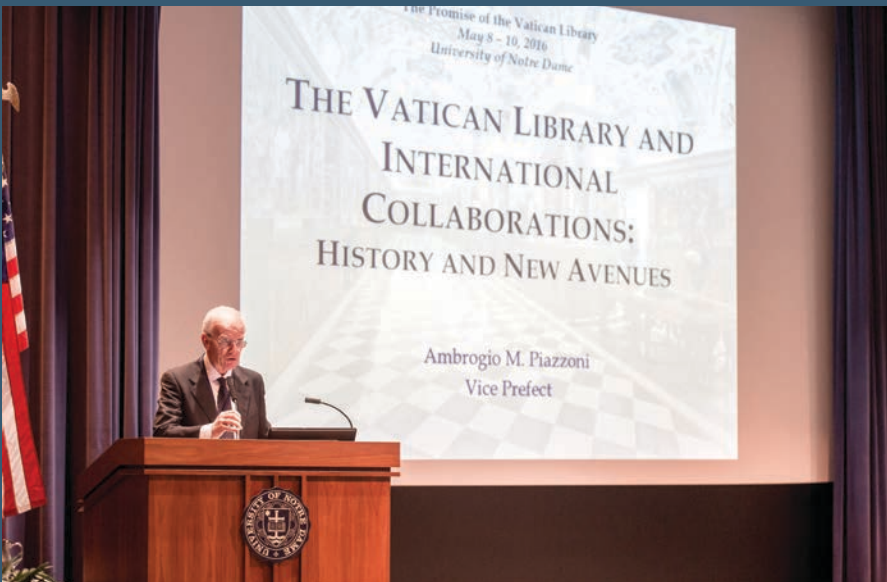
ENDOWMENT POOL SPENDING
FISCAL YEARS ENDED JUNE 30



This chart also shows that a prudent spending policy, with a long-term focus, allows spending to increase in a steady fashion, thus providing budget certainty and facilitating long-term goals even when markets provide little return to investors or are unusually volatile. In investing the Endowment Pool and in benefiting by spending from the Pool, the University remains committed to its successful long-term approaches that, regardless of the conditions around us, will allow Notre Dame to continue its support of students and faculty and to thrive in every aspect of its mission.

2016

UNIVERSITY HIGHLIGHTS



NEW COLLABORATION BETWEEN NOTRE DAME AND VATICAN LIBRARY

Notre Dame and the Vatican Library have formalized a unique agreement of collaboration and exchange. The only such arrangement between the library and any American academic institution, the agreement will develop visits and informal exchanges of faculty, scholars, librarians, and administrators; organize joint conferences, lecture series, art exhibitions, and musical and theatrical performances; and explore the development of joint programs of research.

FATHER JENKINS WELCOMES POPE FRANCIS TO U.S.

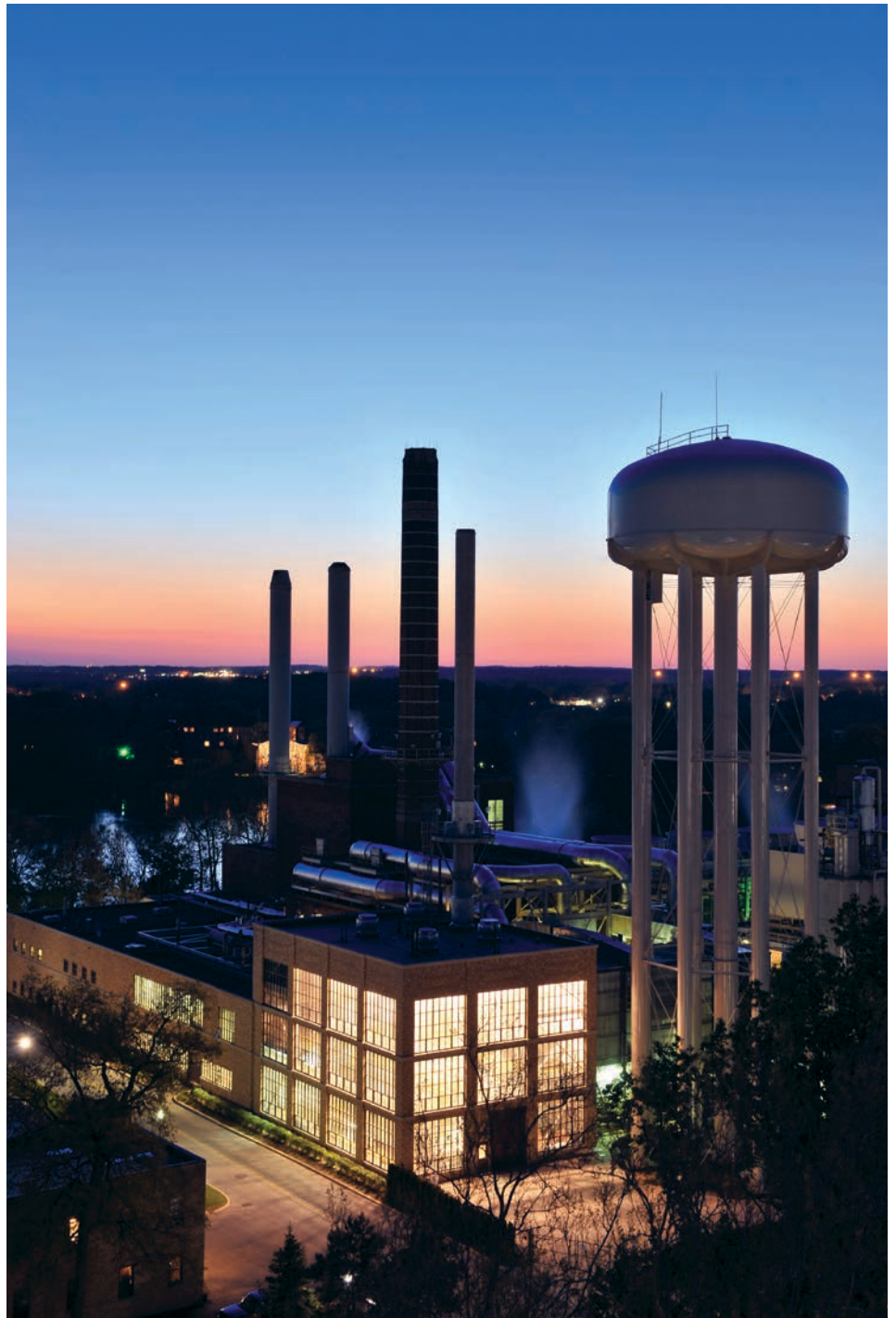
Father Jenkins spent considerable time in Washington when Pope Francis visited the United States. He concelebrated the canonization Mass of Junipero Serra, joined in a welcoming reception at the White House, and attended the joint meeting of Congress at which the pope spoke.

Father Jenkins also participated in numerous print and broadcast interviews, discussing the importance of the messages the pope delivered to this nation and the world.



**U.S. SUPREME COURT
JUSTICE SONIA SOTOMAYOR
VISITS NOTRE DAME**

A capacity crowd of students, faculty, and staff filled the Leighton Concert Hall of the DeBartolo Performing Arts Center to hear remarks from U.S. Supreme Court Justice Sonia Sotomayor. The nation's first Latina Supreme Court justice discussed a wide range of legal, intellectual, cultural, and even personal issues arising over the course of her life and career.



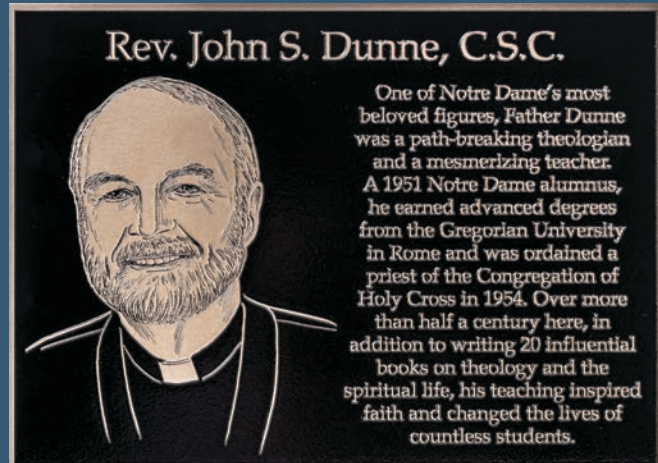
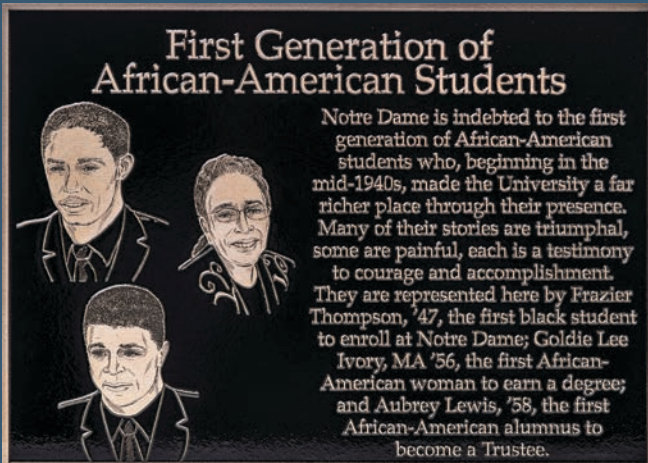
NOTRE DAME TO CEASE BURNING COAL AS PART OF SUSTAINABILITY PLAN

In the wake of an encyclical by Pope Francis on the environment, Notre Dame announced a plan to cease burning coal in the campus power plant within five years, and to reduce its carbon footprint by half by 2030. The University already has reversed its use of coal from 85 percent to 15 percent in recent years, with the majority of energy input to the power plant now coming from natural gas. In coming years, the University will invest \$113 million in renewable energy sources and projects, including a hydroelectric project, solar power, and geothermal fields both on and off campus, which collectively will reduce CO2 emissions by 47,500 tons.



EMILY MEDIATE EARNS RHODES SCHOLARSHIP

Emily Mediate earned a Rhodes Scholarship, the second Notre Dame student in as many years to receive the recognition, following Alex Coccia. Emily majored in Africana studies and pre-health studies with a minor in international development. The work of faculty and staff in the Flatley Center for Undergraduate Scholarly Engagement is playing a pivotal role in identifying potential applicants for Rhodes, Marshall, Truman, and other prestigious scholarships and assisting them through the process.



ADDITIONS TO THE WALL OF HONOR

Rev. John S. Dunne, C.S.C., a longtime Notre Dame professor, and three individuals representing the first generation of African-American students at the University were added to the Wall of Honor on the first floor of the Main Building. Father Dunne was a beloved teacher and mentor for more than half a century who wrote some twenty influential works on theology and the spiritual life. The representatives of the first black students at Notre Dame are 1947 alumnus Frazier Thompson, the first African-American student to enroll at the University; 1956 alumna Goldie Lee Ivory, the first African-American woman to earn a Notre Dame degree; and 1958 alumnus Aubrey Lewis, the first black graduate to be elected a Notre Dame Trustee. Former University President Rev. Edward "Monk" Malloy, C.S.C., established the Wall of Honor in 1999 to memorialize men and women "whose contributions to Notre Dame have been lasting, pervasive and profound."



NOTRE DAME'S REACH POINTS SOUTH TO BRAZIL

Notre Dame's global reach took a distinct southerly turn last year. In a speech in São Paulo, Brazil, Father Jenkins said: "For too long, the United States and its best universities looked east to Europe and more recently to Asia for valued partnerships." During the speech, Father Jenkins announced the launch of a new Global Gateway in Brazil to complement those already in Dublin, London, Rome, Jerusalem, and Beijing. Prior to visiting Brazil, Father Jenkins and other Notre Dame administrators made stops in Chile and Argentina.



NOTRE DAME AND IRELAND DEEPEN TIES

Notre Dame's international efforts are increasingly widespread, but the close association with Ireland will always remain. During the past year, the University initiated several notable partnerships with the Emerald Isle:

On the centenary of Ireland's Easter Rising, the Keough-Naughton Institute for Irish Studies produced a three-hour documentary titled *1916: The Irish Rebellion*, memorializing the events in Dublin on Easter Week a century ago when an insurrection started a process that culminated in an independent Irish state and accelerated the disintegration of the British Empire. The production aired on scores of public television stations nationwide, as well as in Ireland and throughout the world. It was directed by award-winning Irish documentary maker Pat Collins; written by Bríona Nic Dhiarmada, the Thomas J. and Kathleen M. O'Donnell Professor of Irish Studies at Notre Dame; and narrated by Oscar-nominated actor Liam Neeson.

In a very different Irish collaboration, the University and the Benedictine Community at Kylemore Abbey in Connemara, County Galway, Ireland, formed a partnership to create a center to advance their shared spiritual, cultural, and educational missions. The programs offered by the center will draw upon both the rich tradition of Benedictine spirituality and the academic rigor of Notre Dame.

The University also has agreed to steward still another iconic Irish structure—Newman University Church in Dublin—and to found the Notre Dame-Newman Center for Faith and Reason. Built by the then-rector of University College Dublin, Blessed John Henry Newman, the church opened in 1856 and has since been a landmark in Dublin's city center and a testament to the harmony of faith and reason. Newman would later be named a cardinal of the Catholic Church, and was beatified by Pope Benedict XVI in 2010. Rev. William R. Dailey, C.S.C., has been appointed director of the center, and longtime Notre Dame Folk Choir director Steve Warner will be associate director with special responsibilities for music, liturgy, and outreach.





JOHN J. BRENNAN ELECTED CHAIRMAN OF THE BOARD OF TRUSTEES

John J. Brennan, chairman emeritus and former chief executive officer of the Vanguard Group, was elected chair of Notre Dame's Board of Trustees. He holds degrees from Dartmouth and Harvard and his three children are Notre Dame graduates. He succeeds Richard C. Notebaert, who led the board for the past nine years.

LAETARE MEDAL AWARDED TO BIDEN AND BOEHNER

It was when Pope Francis spoke to Congress that Father Jenkins thought of awarding the 2016 Laetare Medal to Vice President Joe Biden and former Speaker of the House John Boehner, both Catholic leaders who often put aside partisan differences to find common ground on important issues. To be sure, the University does not agree with some of the positions both men have taken. But at a time when the country is sorely in need of more collaboration and less vitriol, Father Jenkins found this an opportune moment to recognize these two leaders.

REV. JOSEPH CORPORA NAMED A MISSIONARY OF MERCY

Rev. Joseph Corpora, C.S.C., director of university-school partnerships for Notre Dame's Alliance for Catholic Education, has received a mandate from Pope Francis to be a Missionary of Mercy. The Missionaries are some 800 priests worldwide selected by the pope to be special confessors and "living signs" of God's forgiveness during the Holy Year of Mercy officially proclaimed in his letter, *Misericordiae Vultus* (The Face of Mercy), last year.





TWO NEW RESIDENCE HALLS OPEN

Jimmy and Susan Dunne of New York City and Jay and Mary Flaherty of Los Angeles each made \$20 million gifts to Notre Dame for the construction of two new residence halls on campus. The halls were not built with the objective of increasing enrollment; rather, Dunne Hall for men and Flaherty Hall for women will relieve crowding in current residence halls.



NOTRE DAME TURBOMACHINERY LABORATORY OPENS

The Notre Dame Turbomachinery Laboratory opened in Ignition Park in downtown South Bend. The \$36 million facility will house researchers and equipment to test, analyze, and advance the technology of gas turbine engines used for jet aircraft, power generation plants, and the oil and gas industry. General Electric Corp. and Pratt & Whitney are the first two companies that will conduct testing in the laboratory.

GIFT ENDOWS THE INSTITUTE FOR GLOBAL INVESTING

James Parsons and Dr. Carrie Quinn made a \$20 million gift to the University to endow a new Institute for Global Investing in their alma mater's Mendoza College of Business. The institute will leverage three key strengths of Notre Dame—top-rated finance faculty, an innovative finance curriculum and extensive strategic partnerships—to form a platform for both learning and influencing the way investment managers the world over think about global finance. The institute's goals include expanding internship and career placement opportunities; leveraging key partnerships among the college, the Notre Dame Investment Office and the University's extensive alumni network; furthering faculty research and thought leadership; attracting prospective finance faculty; and adding depth and breadth to Mendoza's already strong finance curriculum.



GIFT CREATES FIGHTING IRISH INITIATIVE

Many of the top U.S. universities, including Notre Dame, have made the dream of attending them a reality through generous financial aid packages to qualified students in need. However, once on campus with fellow students who come from more economically affluent backgrounds, many of these same students have found it difficult to fit in. To address that concern, alumnus Sean Cullinan and his wife, Sue, made a \$20 million gift to his alma mater to create the Fighting Irish Initiative, which will fully fund the cost for low-income students to attend Notre Dame—including tuition and fees, room and board, books, transportation, and personal expenses. At the same time, the initiative will create a comprehensive enrichment program that will help these students get the most from their Notre Dame experience.



2016

CONSOLIDATED FINANCIAL STATEMENTS

TABLE OF CONTENTS

24

Report of Independent Auditors

25

Consolidated Statements
of Financial Position

26

Consolidated Statements of
Changes in Unrestricted Net Assets

27

Consolidated Statements
of Changes in Net Assets

28

Consolidated Statements
of Cash Flows

29

Notes to Consolidated
Financial Statements

REPORT OF INDEPENDENT AUDITORS

BOARD OF TRUSTEES
UNIVERSITY OF NOTRE DAME DU LAC
NOTRE DAME, INDIANA

We have audited the accompanying consolidated financial statements of the University of Notre Dame du Lac and its subsidiaries (the "University") which comprise the consolidated statements of financial position as of June 30, 2016 and 2015, and the related consolidated statements of changes in unrestricted net assets, changes in net assets, and cash flows for the years then ended.

MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the University's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the University of Notre Dame du Lac and its subsidiaries at June 30, 2016 and 2015, and the changes in their unrestricted net assets, net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



Chicago, Illinois
November 15, 2016

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(IN THOUSANDS)

	As of June 30	
	2016	2015
ASSETS		
Cash and cash equivalents	\$ 106,607	\$ 203,593
Accounts receivable, net (Note 2)	39,120	40,620
Deferred charges and other assets (Note 3)	50,127	56,202
Contributions receivable, net (Note 4)	569,271	433,468
Notes receivable, net (Note 5)	42,801	44,692
Investments (Note 6)	10,639,675	10,699,959
Land, buildings and equipment, net of accumulated depreciation (Note 7)	1,808,048	1,515,123
TOTAL ASSETS	\$ 13,255,649	\$ 12,993,657
LIABILITIES		
Accounts payable (Note 7)	\$ 90,974	\$ 77,735
Short-term borrowing (Note 8)	135,047	45,015
Deferred revenue and refundable advances (Note 9)	62,912	72,295
Deposits and other liabilities (Note 10)	158,441	115,819
Liabilities associated with investments (Note 6)	973,090	788,950
Obligations under split-interest agreements (Note 16)	152,610	144,113
Bonds and notes payable (Note 11)	882,608	883,628
Conditional asset retirement obligations (Note 7)	24,970	25,011
Pension and other postretirement benefit obligations (Note 13)	155,137	136,368
Government advances for student loans (Note 5)	29,850	29,914
TOTAL LIABILITIES	2,665,639	2,318,848
NET ASSETS		
Unrestricted (Note 14)	4,509,288	4,630,672
Temporarily restricted (Note 14)	3,944,489	4,169,034
Permanently restricted (Note 14)	2,136,233	1,875,103
TOTAL NET ASSETS	10,590,010	10,674,809
TOTAL LIABILITIES AND NET ASSETS	\$ 13,255,649	\$ 12,993,657

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF CHANGES IN UNRESTRICTED NET ASSETS

(IN THOUSANDS)

	Years ended June 30	
	2016	2015
OPERATING REVENUES AND OTHER ADDITIONS		
Tuition and fees	\$ 570,591	\$ 543,929
Less: Tuition scholarships and fellowships	(263,849)	(246,010)
NET TUITION AND FEES	306,742	297,919
Grants and contracts (Note 17)	127,152	117,263
Contributions	42,389	39,734
Accumulated investment return distributed (Note 6)	112,777	104,915
Sales and services of auxiliary enterprises	261,723	246,287
Other sources	54,986	49,072
TOTAL OPERATING REVENUES	905,769	855,190
Net assets released from restrictions (Note 14)	240,714	224,019
TOTAL OPERATING REVENUES AND OTHER ADDITIONS	1,146,483	1,079,209
OPERATING EXPENSES		
Instruction	359,447	350,526
Research	123,725	115,347
Public service	29,133	27,425
Academic support	106,202	96,775
Student activities and services	52,903	49,735
General administration and support	211,633	195,047
Auxiliary enterprises	226,468	222,835
TOTAL OPERATING EXPENSES	1,109,511	1,057,690
INCREASE IN UNRESTRICTED NET ASSETS FROM OPERATIONS	36,972	21,519
NON-OPERATING CHANGES IN UNRESTRICTED NET ASSETS		
Contributions	27,633	36,640
Investment income (Note 6)	31,269	41,843
Net gain/(loss) on investments (Note 6)	(74,840)	298,770
Accumulated investment return distributed (Note 6)	(112,777)	(104,915)
Net loss on debt-related derivative instruments (Note 12)	(45,303)	(6,836)
Net assets released from restrictions (Note 14)	45,182	10,257
Net pension and postretirement benefits-related changes other than net periodic benefits costs (Note 13)	(19,276)	(28,019)
Other non-operating changes	(10,244)	(4,332)
INCREASE/(DECREASE) IN UNRESTRICTED NET ASSETS FROM NON-OPERATING ACTIVITIES	(158,356)	243,408
INCREASE/(DECREASE) IN UNRESTRICTED NET ASSETS	\$ (121,384)	\$ 264,927

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

(IN THOUSANDS)

	Years ended June 30	
	2016	2015
UNRESTRICTED NET ASSETS		
Operating revenues and other additions	\$ 1,146,483	\$ 1,079,209
Operating expenses	(1,109,511)	(1,057,690)
INCREASE IN UNRESTRICTED NET ASSETS FROM OPERATIONS	36,972	21,519
INCREASE/(DECREASE) IN UNRESTRICTED NET ASSETS FROM NON-OPERATING ACTIVITIES	(158,356)	243,408
INCREASE/(DECREASE) IN UNRESTRICTED NET ASSETS	(121,384)	264,927
TEMPORARILY RESTRICTED NET ASSETS		
Contributions	103,360	184,916
Investment income (Note 6)	38,922	45,836
Net gain/(loss) on investments (Note 6)	(63,889)	350,880
Change in value of split-interest agreements (Note 16)	(4,312)	(3,311)
Net assets released from restrictions (Note 14)	(285,896)	(234,276)
Other changes in temporarily restricted net assets	(12,730)	2,981
INCREASE/(DECREASE) IN TEMPORARILY RESTRICTED NET ASSETS	(224,545)	347,026
PERMANENTLY RESTRICTED NET ASSETS		
Contributions	279,332	206,550
Investment income (Note 6)	1,549	2,076
Net gain/(loss) on investments (Note 6)	(578)	31
Change in value of split-interest agreements (Note 16)	(2,170)	(4,699)
Other changes in permanently restricted net assets	(17,003)	(2,408)
INCREASE IN PERMANENTLY RESTRICTED NET ASSETS	261,130	201,550
INCREASE/(DECREASE) IN NET ASSETS	(84,799)	813,503
NET ASSETS AT BEGINNING OF YEAR	10,674,809	9,861,306
NET ASSETS AT END OF YEAR	<u>\$ 10,590,010</u>	<u>\$ 10,674,809</u>

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(IN THOUSANDS)

	Years ended June 30	
	2016	2015
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase/(decrease) in net assets	\$ (84,799)	\$ 813,503
Adjustments to reconcile change in net assets to net cash used by operating activities:		
Net (gain)/loss on investments	139,307	(649,681)
Contributions for long-term investment	(126,478)	(176,342)
Contributed securities	(92,542)	(108,688)
Proceeds from sales of securities contributed for operations	6,190	6,248
Depreciation	65,315	63,139
Loss on disposal of land, buildings and equipment	2,984	4,261
Change in contributions receivable	(135,803)	(126,293)
Change in value of split-interest agreements	6,756	9,051
Change in conditional asset retirement obligations	(41)	198
Change in pension and other postretirement benefit obligations	18,769	28,688
Changes in operating assets and liabilities:		
Accounts receivable, deferred charges and other assets	7,575	(20,416)
Accounts payable, deferred revenue and refundable advances, and deposits and other liabilities	31,867	16,445
Other, net	900	3,076
NET CASH USED BY OPERATING ACTIVITIES	(160,000)	(136,811)
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sales and maturities of investments	2,847,186	3,164,064
Purchases of investments	(2,937,917)	(3,137,812)
Purchases of land, buildings and equipment	(345,988)	(165,596)
Student and other loans granted	(3,483)	(4,403)
Student and other loans repaid	5,939	5,761
NET CASH USED BY INVESTING ACTIVITIES	(434,263)	(137,986)
CASH FLOWS FROM FINANCING ACTIVITIES		
Investment income restricted for non-operational purposes	3,663	3,719
Contributions for long-term investment	143,173	186,820
Proceeds from sales of securities contributed for long-term investment	80,944	101,276
Proceeds from short-term borrowing	787,603	614,073
Repayment of short-term borrowing	(697,571)	(712,096)
Payments to beneficiaries of split-interest agreements	(13,596)	(14,228)
Proceeds from bonds and notes issued	-	409,573
Repayment of bonds and notes	(832)	(195,727)
Government advances for student loans	(92)	414
Cash accepted for investment on behalf of religious affiliates	214,976	19,892
Cash returned to religious affiliates	(20,991)	(29,585)
NET CASH PROVIDED BY FINANCING ACTIVITIES	497,277	384,131
NET CHANGE IN CASH AND CASH EQUIVALENTS	(96,986)	109,334
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	203,593	94,259
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 106,607	\$ 203,593
SUPPLEMENTAL DATA		
Interest paid	\$ 35,542	\$ 22,875

See accompanying notes to consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 1.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF PRESENTATION

The University of Notre Dame du Lac is a private Catholic research university. The accompanying consolidated financial statements include the assets and operations of certain other entities under the financial control of the University of Notre Dame du Lac. The University of Notre Dame du Lac and entities included herein are referred to individually and collectively as the "University."

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. The consolidated financial statements reflect the activities of the University as a whole and present balances and transactions according to the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified as follows:

UNRESTRICTED NET ASSETS - Net assets not subject to donor-imposed restrictions and available for any purpose consistent with the University's mission. Revenues are generally reported as increases in unrestricted net assets unless the use of the related assets is limited by donor-imposed restrictions. Investment returns generated by unrestricted funds functioning as endowment and other sources are classified as changes in unrestricted net assets. Operating expenses are reported as decreases in unrestricted net assets.

TEMPORARILY RESTRICTED NET ASSETS - Net assets subject to specific, donor-imposed restrictions that must be met by actions of the University and/or passage of time. Contributed assets normally fund specific expenditures of an operating or capital nature. Investment returns on donor-restricted endowment funds are classified as changes in temporarily restricted net assets. Subject to the University's endowment spending policy and any restrictions on use imposed by donors, accumulated investment returns on donor-restricted endowments are generally available for appropriation to support operational needs. Temporarily restricted contributions or investment returns received and expended within the same fiscal period are reported as increases in temporarily restricted net assets and net assets released from restrictions, respectively.

PERMANENTLY RESTRICTED NET ASSETS - Net assets subject to donor-imposed restrictions requiring they be maintained permanently. Permanently restricted net assets are generally restricted to long-term investment and are comprised primarily of donor-restricted endowment funds. The University classifies the following portions of donor-restricted endowment funds as permanently restricted net assets: (a) the original value of assets contributed to permanent endowment funds, (b) subsequent contributions to such funds valued at the date of contribution, and (c) reinvested earnings on permanent endowment when specified by the donor.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The University's measure of operations presented in the consolidated statements of changes in unrestricted net assets includes revenues from tuition and fees, grants and contracts, unrestricted contributions designated for operations, accumulated investment return distributed under the University's spending policy and revenues from auxiliary enterprises and other sources, such as licensing and conferences. Other additions include net assets released from restrictions based upon their expenditure in support of operations or net assets made available for operations by virtue of the expiration of a term restriction. Operating expenses are reported by functional categories, after allocating costs for operations and maintenance of plant, interest on indebtedness and depreciation.

Non-operating activities presented in the consolidated statements of changes in unrestricted net assets include unrestricted contributions designated by the University for endowment or investment in buildings and equipment, investment return in excess of or less than the amount distributed for operations under the spending policy, any gains or losses on debt-related derivative instruments, and certain net pension and postretirement benefits-related changes in net assets. Other non-operating changes in unrestricted net assets include the net activities of the consolidated limited liability company described in *Note 6* and *Note 11*, the effect of changes in donor intent with respect to endowment and other funds, and other activities considered unusual or non-recurring in nature. Non-operating net assets released from restrictions generally reflect the expenditure of net assets restricted to investment in land, buildings and equipment and other expirations of term restrictions.

GRANTS AND CONTRACTS

The University recognizes revenues on grants and contracts for research and other sponsored programs as the awards for such programs are expended. Indirect cost recovery by the University on U.S. government grants and contracts is based upon a predetermined negotiated rate and is recorded as unrestricted revenue. Advances from granting agencies are generally considered refundable in the unlikely event specified services are not performed.

AUXILIARY ENTERPRISES

The University's auxiliary enterprises exist primarily to furnish goods and services to students, faculty and staff. Managed as essentially self-supporting activities, the University's auxiliaries consist principally of residence and dining halls, intercollegiate athletics, college stores and other campus retail operations. Auxiliary enterprise revenues and related expenses are reported as changes in unrestricted net assets.

CASH AND CASH EQUIVALENTS

Resources invested in money market funds, overnight reverse repurchase agreements and other short-term investments with maturities at date of purchase of three months or less are classified as cash equivalents, except that any such investments purchased by external investment managers are classified as investments. Overnight reverse repurchase agreements with banks are secured by U.S. Government securities. Substantially all cash and cash equivalents are concentrated in accounts in which balances exceed Federal Deposit Insurance Corporation limits.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

ACCOUNTS RECEIVABLE

Accounts receivable are recorded at face value and typically have contractual maturities of less than one year.

CONTRIBUTIONS RECEIVABLE

Pledges that represent unconditional promises to give are recognized at fair value as contributions—either temporarily restricted or permanently restricted—in the period such promises are made by donors. Contributions are discounted at a risk-adjusted rate commensurate with the duration of the donor's payment plan. Amortization of the discounts is recorded as additional contribution revenue. Allowance is made for uncollectible contributions based upon management's expectations regarding collection of outstanding promises to give and past collection experience.

NOTES RECEIVABLE

Notes receivable, which are recorded at face value, principally represent amounts due from students under Perkins and other U.S. government sponsored loan programs. A general allowance is made for uncollectible student loans after considering both long-term collection experience and current trends, such as recent default rates of cohorts entering repayment status. Other notes receivable are evaluated individually for impairment, with allowances recorded based on management's expectations given facts and circumstances related to each note.

INVESTMENTS

Investments are stated at estimated fair value. The University measures the fair values of investments in securities at the last sales price of the fiscal year on the primary exchange where the security is traded. Non-exchange-traded instruments and over-the-counter positions are primarily valued using independent pricing services, broker quotes or models with externally verifiable inputs. The fair values of alternative investments (interests in private equity, hedge, real estate and other similar funds) for which quoted market prices are not available are generally measured based on reported partner's capital or net asset value ("NAV") provided by the associated external investment managers. The reported partner's capital or NAV is subject to management's assessment that the valuation provided is representative of fair value. Management exercises diligence in assessing the policies, procedures and controls implemented by its external investment managers, and thus believes the carrying amount of these assets represents a reasonable estimate of fair value. However, because alternative investments are generally not readily marketable, their estimated value is subject to inherent uncertainty and therefore may differ from the value that would have been used had a ready market for such investments existed.

INVESTMENTS HELD ON BEHALF OF OTHER ENTITIES

The University serves as the trustee for its employees' defined benefit pension plan, managing the investment assets held within the plan. The University also invests capital on behalf of religious affiliates that share the University's Catholic ministry and educational missions. Accordingly, the University reports an equal asset and liability in the consolidated statements of financial position representing the fair value of investments managed on behalf of these entities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

DEBT-RELATED DERIVATIVE INSTRUMENTS

The University utilizes derivative instruments in a limited manner outside of its investment portfolio. As described in Note 12, interest rate swap agreements are used to manage interest rate risk associated with variable rate bond obligations. These instruments are reported in the consolidated statements of financial position at fair value. Fair value is estimated based on pricing models that utilize significant observable inputs, such as relevant interest rates, that reflect assumptions market participants would use in pricing the instruments. Any gains or losses resulting from changes in the fair value of these instruments or periodic net cash settlements with counterparties, including settlements related to the termination of such instruments, are recognized as non-operating changes in unrestricted net assets.

LAND, BUILDINGS AND EQUIPMENT

Institutional properties are stated at cost or at estimated fair value if acquired by gift, less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets, averaging 15 years for land improvements, 25-50 years for buildings and 5-25 years for equipment.

The University does not capitalize the cost of library books, nor the cost or fair value of its art collection. The latter is held for exhibition and educational purposes only and not for financial gain.

CONDITIONAL ASSET RETIREMENT OBLIGATIONS

The University recognizes asset retirement obligations when incurred. A discounting technique is used to calculate the present value of the capitalized asset retirement costs and the related obligation. Asset retirement costs are depreciated over the estimated remaining useful life of the related asset and the asset retirement obligation is accreted annually to the current present value. Upon settlement of an obligation, any difference between the retirement obligation and the cost to settle is recognized as a gain or loss in the consolidated statements of changes in unrestricted net assets. The University's conditional asset retirement obligations relate primarily to asbestos remediation and will be settled upon undertaking associated renovation projects.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

SPLIT-INTEREST AGREEMENTS

The University's split-interest agreements consist principally of charitable gift annuities and irrevocable charitable remainder trusts for which the University serves as trustee. Contribution revenue is recognized at the date a gift annuity or trust is established after recording a liability at fair value of the estimated future payments to be made to beneficiaries. Estimated future payments to beneficiaries are discounted at a risk-adjusted rate. Liabilities are adjusted during the terms of the agreements to reflect payments to beneficiaries, returns on trust assets, accretion of discounts and other considerations that affect the estimates of future payments. Net adjustments to the liabilities are recorded as changes in the value of split-interest agreements.

FAIR VALUE MEASUREMENTS

Fair value measurements reflected in the consolidated financial statements conceptually represent the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Generally accepted accounting principles provide a hierarchy that prioritizes the inputs to fair value measurements based on the extent to which inputs to valuation techniques are observable in the marketplace. The hierarchy assigns a higher priority to observable inputs that reflect verifiable information obtained from independent sources, and a lower priority to unobservable inputs that would reflect the University's assumptions about how market participants would value an asset or liability based on the best information available. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs.

The three levels of the hierarchy of inputs used to measure fair value are described briefly as follows:

LEVEL 1 - Unadjusted quoted prices in active markets for identical assets or liabilities that are available at the measurement date.

LEVEL 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

LEVEL 3 - Unobservable inputs for the asset or liability, used in situations in which little or no market activity exists for the asset or liability at the measurement date.

The categorization of fair value measurements by level of the hierarchy is based upon the lowest level input that is significant to the overall fair value measurement for a given asset or liability.

In the event that changes in the inputs used in the fair value measurement of an asset or liability results in a transfer of the fair value measurement to a different categorization (e.g., from Level 3 to Level 2), such transfers between fair value categories are recognized at the end of the reporting period.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

USE OF ESTIMATES

The preparation of consolidated financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

SUBSEQUENT EVENTS

The University has evaluated subsequent events through November 15, 2016, the date the financial statements were issued. No events requiring disclosure were identified.

TAX STATUS

The University is exempt from federal income taxes under section 501(c)(3) of the Internal Revenue Code, except to the extent the University generates unrelated business income.

NEW ACCOUNTING PRONOUNCEMENTS

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09, *Revenue from Contracts with Customers (Topic 606) and Other Assets and Deferred Costs—Contracts with Customers (Subtopic 340-40)*. The ASU introduces a single framework for revenue recognition under which revenue recognized is reflective of the consideration to which the entity expects to be entitled in exchange for goods and services. The ASU is effective for fiscal years beginning after December 15, 2017.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*. The new lease guidance establishes a model under which lessees record a right-of-use asset and a lease liability for all leases with terms longer than 12 months. The ASU is effective for fiscal years beginning after December 15, 2018, with early adoption permissible.

In August 2016, the FASB issued ASU 2016-14, *Presentation of Financial Statements for Not-for-Profit Entities*. The new pronouncement amends certain financial reporting requirements for not-for-profit entities, including revisions to the classification of net assets and expanded disclosure requirements concerning expenses and liquidity. The ASU is effective for fiscal years beginning after December 15, 2017, with early adoption permissible.

The University is evaluating the impact of each of these new standards on its consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 2.

ACCOUNTS RECEIVABLE

Accounts receivable are summarized as follows at June 30:

	2016		2015
Research and other sponsored programs support	\$ 20,856	\$	22,180
Student receivables	1,188		1,682
Other receivables	18,557		17,257
	40,601		41,119
Less allowances for uncollectible amounts	1,481		499
	\$ 39,120	\$	40,620

NOTE 3.

DEFERRED CHARGES AND OTHER ASSETS

Deferred charges and other assets are summarized as follows at June 30:

	2016		2015
Prepaid expenses	\$ 25,286	\$	25,513
Retail and other inventories	7,858		8,943
Goodwill	6,455		6,455
Beneficial interests in perpetual trusts (Note 14)	5,235		5,581
Debt-related derivative instruments (Note 12)	-		4,502
Other deferred charges	5,293		5,208
	\$ 50,127	\$	56,202

NOTE 4.

CONTRIBUTIONS RECEIVABLE

Contributions receivable are summarized as follows at June 30:

	2016		2015
Unconditional promises expected to be collected in:			
Less than one year	\$ 179,544	\$	133,716
One year to five years	348,588		242,524
More than five years	161,377		186,206
	689,509		562,446
Less:			
Unamortized discounts	104,767		109,944
Allowances for uncollectible amounts	15,471		19,034
	120,238		128,978
	\$ 569,271	\$	433,468

Contributions receivable are discounted at rates ranging from 0.22 percent to 6.91 percent at June 30, 2016 and 2015. Activity within allowances for uncollectible amounts was insignificant during the years ended June 30, 2016 and 2015.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

Contributions receivable, net, are summarized by net asset classification as follows at June 30:

	2016		2015
Temporarily restricted for:			
Operating purposes	\$ 44,258	\$	45,535
Investment in land, buildings and equipment	150,830		170,504
Funds functioning as endowment (Note 15)	33,866		11,234
Total temporarily restricted (Note 14)	228,954		227,273
Permanently restricted for endowment (Notes 14 and 15)	340,317		206,195
	\$ 569,271	\$	433,468

As of June 30, 2016, the University had received documented conditional pledges of \$33,430 which are not reflected in the accompanying consolidated financial statements. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

NOTE 5.

NOTES RECEIVABLE

Notes receivable are summarized as follows at June 30:

	2016		2015
Student notes receivable, related to:			
Government sponsored loan programs	\$ 29,294	\$	31,573
Institutional student loans	574		702
	29,868		32,275
Less allowances for uncollectible student notes	2,003		2,203
	27,865		30,072
Other notes receivable	14,936		14,620
	\$ 42,801	\$	44,692

Government advances to the University for student loan funding, primarily under the Perkins Loan program, totaled \$29,850 and \$29,914 at June 30, 2016 and 2015, respectively. Due to significant restrictions that apply to government sponsored student loans, determining the fair value of student notes receivable is not practicable.

Total balances on student notes receivable in past due status were \$2,667 and \$2,923 at June 30, 2016 and 2015, respectively. The delinquent portions of these balances were \$1,643 and \$1,800, respectively. Activity within allowances for uncollectible student notes was insignificant.

The estimated fair value of non-student notes receivable approximated the carrying amount at June 30, 2016 and 2015.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 6.

INVESTMENTS

Investments reflected in the consolidated statements of financial position are summarized as follows at June 30:

	2016	2015
Notre Dame Endowment Pool assets	\$ 10,341,312	\$ 10,400,662
Other investments, associated with:		
Endowment and funds functioning as endowment	52,935	47,468
Working capital and other University designations	88,859	85,530
Split-interest agreements (Note 16)	9,354	10,521
Defined benefit pension plan (Note 13)	147,215	155,778
	298,363	299,297
	\$ 10,639,675	\$ 10,699,959

Liabilities associated with investments include the following at June 30:

	2016	2015
Notre Dame Endowment Pool liabilities	\$ -	\$ 211
Liabilities representing the fair value of investments held on behalf of:		
Religious affiliates	825,875	632,961
Defined benefit pension plan (Note 13)	147,215	155,778
	\$ 973,090	\$ 788,950

The Notre Dame Endowment Pool ("NDEP") represents the University's primary investment portfolio. Certain investments, however, are held in specific instruments outside the NDEP to comply with donor requirements or other considerations.

The pooled assets and liabilities of the NDEP are summarized as follows at June 30:

	2016	2015
NDEP assets	\$ 10,341,312	\$ 10,400,662
NDEP liabilities ¹	-	(211)
NDEP net assets reflected within the financial statements	10,341,312	10,400,451
Equity interest in consolidated company ²	66,127	53,541
NDEP net assets unitized	\$ 10,407,439	\$ 10,453,992

¹Represents the fair value of derivative instrument liabilities.²The University is the sole owner of a limited liability company, the assets and liabilities of which are reflected in the consolidated financial statements. However, the estimated fair value of the University's equity interest in the company, \$66,127 and \$53,541 at June 30, 2016 and 2015, respectively, is included in NDEP net assets for unitization purposes.

Transactions within participating funds that constitute additions to or withdrawals from the NDEP are unitized on a quarterly basis. The unitized net assets of the NDEP were attributable to the following at June 30:

	2016	2015
Endowment and funds functioning as endowment	\$ 8,279,404	\$ 8,476,201
Working capital and other University designations	1,080,206	1,132,904
Student loan funds	981	995
Split-interest agreements (Note 16)	220,973	210,931
Funds invested on behalf of religious affiliates ³	825,875	632,961
	\$ 10,407,439	\$ 10,453,992

³NDEP holdings were redeemable by religious affiliates at \$4,723.10 and \$4,688.24 per unit (whole dollars) at June 30, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The NDEP is comprised primarily of endowment-related holdings. As such, its investment objectives seek to preserve the real purchasing power of the endowment, while providing a stable source of financial support to its beneficiary programs. To satisfy its long-term rate of return objectives, the NDEP relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The NDEP maintains a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Investment assets are summarized in the following tables by asset class at June 30, 2016 and 2015, respectively:

2016

	NDEP	Other Investments	Total
Short-term investments	\$ 364,166	\$ 1,008	\$ 365,174
Public equities	4,035,782	77,529	4,113,311
Fixed income securities	527,426	58,386	585,812
Marketable alternatives	1,312,123	335	1,312,458
Private equity	3,022,737	6,828	3,029,565
Real estate	630,775	7,062	637,837
Other real assets	448,303	-	448,303
	10,341,312	151,148	10,492,460
Defined benefit pension plan investments (Note 13)	-	147,215	147,215
	<u>\$ 10,341,312</u>	<u>\$ 298,363</u>	<u>\$ 10,639,675</u>

2015

	NDEP	Other Investments	Total
Short-term investments	\$ 308,134	\$ 741	\$ 308,875
Public equities	4,236,117	74,245	4,310,362
Fixed income securities	497,748	59,262	557,010
Marketable alternatives	1,300,601	402	1,301,003
Private equity	2,966,666	3,133	2,969,799
Real estate	670,123	5,736	675,859
Other real assets	421,273	-	421,273
	10,400,662	143,519	10,544,181
Defined benefit pension plan investments (Note 13)	-	155,778	155,778
	<u>\$ 10,400,662</u>	<u>\$ 299,297</u>	<u>\$ 10,699,959</u>

Short-term investments include cash and cash equivalents, money market funds, securities with short-term maturities (such as commercial paper and government securities held either directly or via commingled pools with daily liquidity) and the fair value of certain derivative instrument assets (primarily futures and interest rate contracts, all of which are insignificant). Public equities cover the U.S. as well as both developed and emerging markets overseas, and long/short hedge funds. Marketable alternatives encompass other hedge fund strategies less correlated with broad equities markets. This includes credit-oriented strategies, multi-strategy funds where the manager has a broad mandate to invest opportunistically, and event driven funds where managers seek opportunity in various forms of arbitrage strategies as well as in corporate activities such as mergers and acquisitions. Private equity primarily includes domestic and foreign buyout and venture capital funds. Other real assets represents investments in energy and commodities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NDEP investments are primarily invested with external managers. The University is committed under contracts with certain external managers to periodically advance additional funding as capital calls are exercised. Capital calls are generally exercised over a period of years and are subject to fixed expiration dates or other means of termination. Uncalled commitments related to NDEP investments are summarized by investment class as follows at June 30:

	2016	2015
Public equities	\$ 120,005	\$ 31,038
Marketable alternatives	165,257	153,835
Private equity	1,475,109	1,035,584
Real estate	123,186	150,945
Other real assets	171,186	204,435
	<u>\$ 2,054,743</u>	<u>\$ 1,575,837</u>

The following tables reflect fair value measurements of investment assets (excluding defined benefit pension plan assets) at June 30, 2016 and 2015, respectively, as categorized by level of the fair value hierarchy according to the lowest level of inputs significant to each measurement or NAV:

	2016				
	Level 1	Level 2	Level 3	NAV	Total
Short-term investments	\$ 356,292	\$ 8,882	\$ -	\$ -	\$ 365,174
Public equities:					
U.S.	983,965	-	-	541,725	1,525,690
Non-U.S.	245,711	-	-	981,324	1,227,035
Long/short strategies	-	-	-	1,360,586	1,360,586
Fixed income securities	154,441	163,528	1,254	266,589	585,812
Marketable alternatives	-	-	-	1,312,458	1,312,458
Private equity	-	-	6,828	3,022,737	3,029,565
Real estate	80,266	-	6,865	550,706	637,837
Other real assets	-	-	112,708	335,595	448,303
	<u>\$ 1,820,675</u>	<u>\$ 172,410</u>	<u>\$ 127,655</u>	<u>\$ 8,371,720</u>	<u>\$ 10,492,460</u>

	2015				
	Level 1	Level 2	Level 3	NAV	Total
Short-term investments	\$ 287,381	\$ 2,135	\$ -	\$ 19,359	\$ 308,875
Public equities:					
U.S.	819,723	-	-	535,991	1,355,714
Non-U.S.	373,861	-	-	1,238,141	1,612,002
Long/short strategies	-	-	-	1,342,646	1,342,646
Fixed income securities	132,998	172,964	1,770	249,278	557,010
Marketable alternatives	-	-	-	1,301,003	1,301,003
Private equity	-	-	3,133	2,966,666	2,969,799
Real estate	65,996	-	5,579	604,284	675,859
Other real assets	386	290	132,771	287,826	421,273
	<u>\$ 1,680,345</u>	<u>\$ 175,389</u>	<u>\$ 143,253</u>	<u>\$ 8,545,194</u>	<u>\$ 10,544,181</u>

Certain short-term investments and fixed income securities categorized within Level 2 are not traded in active markets but are measured using pricing sources such as broker quotes, or using models with externally verifiable inputs, such as relevant interest or exchange rates.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

Investments in funds within public equities and marketable alternatives measured at NAV (or its equivalent) are generally subject to restrictions that limit the University's ability to withdraw capital within the near term. Redemption terms for these funds typically restrict withdrawals of capital for a defined "lock-up" period after investment, and thereafter allow withdrawals on a quarterly or annual basis with notice periods ranging from 30 to 180 days. Lock-up periods for such funds generally expire within three years after the measurement date. In addition, investor capital in these funds attributable to illiquid investments, often referred to as "side pockets," generally is not available for redemption until the investments are realized by the fund. Investments in funds measured at NAV within fixed income are not subject to lockups and generally allow for withdrawals on a daily or monthly basis. Most funds measured at NAV within private equity, real estate and other real assets, as well as certain marketable alternatives funds, are not redeemable at the direction of the investor. These funds make distributions to investing partners as the underlying assets of the funds are liquidated. The University expects the underlying assets of these funds to be substantially liquidated over the next five to ten years, the timing of which would vary by fund and depend on market conditions as well as other factors.

At June 30, 2016 and 2015, the fair value of a Level 3 partnership investment was measured using a discounted cash flow technique, the significant unobservable input to which is the discount rate (10%). The fair value of the investment was \$112,708 and \$132,771 at June 30, 2016 and 2015, respectively.

Changes in investments (excluding defined benefit pension plan assets) for which fair value is measured based on Level 3 inputs are summarized below for the year ended June 30, 2016:

	<i>Beginning Balance</i>	<i>Acquisitions</i>	<i>Dispositions</i>	<i>Net realized/ unrealized loss</i>	<i>Ending Balance</i>
Fixed income securities	\$ 1,770	\$ 1,173	\$ (1,643)	\$ (46)	\$ 1,254
Private equity	3,133	4,039	(204)	(140)	6,828
Real estate	5,579	2,450	(1,023)	(141)	6,865
Other real assets	132,771	10,500	-	(30,563)	112,708
	<u>\$ 143,253</u>	<u>\$ 18,162</u>	<u>\$ (2,870)</u>	<u>\$ (30,890)</u>	<u>\$ 127,655</u>

During the year ended June 30, 2016, the University recognized net unrealized losses of \$30,701 on investments still held at June 30, 2016, for which fair value is measured using Level 3 inputs. There were no transfers between levels during the year ended June 30, 2016.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

Changes in investments (excluding defined benefit pension plan assets) for which fair value is measured based on Level 3 inputs are summarized below for the year ended June 30, 2015:

	<i>Beginning Balance</i>	<i>Acquisitions</i>	<i>Dispositions</i>	<i>Net realized/ unrealized gain/(loss)</i>	<i>Ending Balance</i>
Fixed income securities	\$ -	\$ 2,244	\$ (467)	\$ (7)	\$ 1,770
Private equity	75,033	942	(85,989)	13,147	3,133
Real estate	4,415	1,164	-	-	5,579
Other real assets	199,143	-	(27,225)	(39,147)	132,771
	<u>\$ 278,591</u>	<u>\$ 4,350</u>	<u>\$ (113,681)</u>	<u>\$ (26,007)</u>	<u>\$ 143,253</u>

During the year ended June 30, 2015, the University recognized net unrealized losses of \$63,444 on investments still held at June 30, 2015, for which fair value is measured using Level 3 inputs. There were no transfers between levels during the year ended June 30, 2015.

Due to the pooled nature of assets held in the NDEP, a portion of any unrealized gains or losses is attributed to NDEP holdings of split-interest agreements and the University's religious affiliates.

INVESTMENT RETURN

Investment return as reflected in the consolidated statements of changes in net assets is summarized as follows for the years ended June 30:

	2016		2015	
Investment income, net	\$ 71,740	\$	89,755	
Net gain/(loss) on investments:				
Realized gains, net	356,239		617,263	
Unrealized gains/(losses), net	(495,546)		32,418	
	(139,307)		649,681	
	<u>\$ (67,567)</u>	<u>\$</u>	<u>739,436</u>	

	<i>Unrestricted</i>	<i>Temporarily restricted</i>	<i>Permanently restricted</i>	2016 Total	2015 Total
Investment income, net	\$ 31,269	\$ 38,922	\$ 1,549	\$ 71,740	\$ 89,755
Net gain/(loss) on investments	(74,840)	(63,889)	(578)	(139,307)	649,681
	<u>\$ (43,571)</u>	<u>\$ (24,967)</u>	<u>\$ 971</u>	<u>\$ (67,567)</u>	<u>\$ 739,436</u>

Investment income is reported net of related expenses of \$38,591 and \$49,282 for the years ended June 30, 2016 and 2015, respectively. Investment-related expenses consist of fees paid to external investment managers, as well as expenses related to internal investment office operations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

A portion of accumulated investment returns is distributed annually to beneficiary programs under the University's endowment spending policy. In addition, a portion of unrestricted returns accumulated on working capital and other assets is distributed to supplement the University's general operating needs and other initiatives. Accumulated investment return distributed is summarized by source as follows for the years ended June 30:

	<i>Unrestricted</i>		<i>Temporarily restricted</i>	2016 Total	2015 Total
	<i>Operating</i>	<i>Non-operating</i>			
Endowment (Note 15)	\$ 75,155	\$ 17,791	\$ 214,123	\$ 307,069	\$ 284,654
Working capital	37,622	-	-	37,622	34,219
	<u>\$ 112,777</u>	<u>\$ 17,791</u>	<u>\$ 214,123</u>	<u>\$ 344,691</u>	<u>\$ 318,873</u>

NOTE 7.

LAND, BUILDINGS AND EQUIPMENT

The following is a summary of land, buildings and equipment at June 30:

	2016	2015
Land and land improvements	\$ 157,006	\$ 153,730
Buildings	1,636,239	1,586,202
Equipment	285,334	279,993
Construction in progress	463,595	177,841
	<u>2,542,174</u>	<u>2,197,766</u>
Less accumulated depreciation	734,126	682,643
	<u>\$ 1,808,048</u>	<u>\$ 1,515,123</u>

Depreciation expense was \$65,315 and \$63,139 for the years ended June 30, 2016 and 2015, respectively.

The University recorded accounts payable associated with construction in progress costs of \$62,307 and \$44,930 at June 30, 2016 and 2015, respectively.

Changes in conditional asset retirement obligations are summarized as follows for the years ended June 30:

	2016	2015
Beginning of year	\$ 25,011	\$ 24,813
Obligations settled	(920)	(675)
Accretion expense	879	873
End of year	<u>\$ 24,970</u>	<u>\$ 25,011</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 8.

SHORT-TERM BORROWING

The University maintains a \$200,000 commercial paper program under which it may issue either standard or extendible municipal commercial paper through St. Joseph County, Indiana, on behalf of the University. Standard municipal commercial paper issues are supported by a \$200,000 standby credit facility with a major commercial bank. Interest on commercial paper may be either taxable or tax-exempt to investors, depending on the University's intended use of the proceeds. During the years ending June 30, 2016 and 2015, the University issued only taxable commercial paper for working capital purposes.

The University also maintains unsecured lines of credit with commercial banks in the aggregate amount of \$325,000 to be utilized primarily for working capital purposes. Termination dates on lines of credit available at June 30, 2016, ranged from January 2018 to January 2021.

Total outstanding balances on short-term borrowing are summarized below at June 30:

	2016		2015
Standard taxable commercial paper	\$ 80,047	\$	37,015
Lines of credit	55,000		8,000
	<u>\$ 135,047</u>	\$	<u>45,015</u>

Total interest costs incurred on short-term borrowing were approximately \$293 and \$326 for the years ended June 30, 2016 and 2015, respectively.

NOTE 9.

DEFERRED REVENUE AND REFUNDABLE ADVANCES

Deferred revenue and refundable advances are summarized as follows at June 30:

	2016		2015
Deferred ticket sales and other revenues from intercollegiate athletics	\$ 25,148	\$	27,297
Deferred tuition and other student revenues	13,342		12,650
Refundable advances for research and other sponsored programs	22,408		30,115
Other deferred revenues	2,014		2,233
	<u>\$ 62,912</u>	\$	<u>72,295</u>

NOTE 10.

DEPOSITS AND OTHER LIABILITIES

Deposits and other liabilities are summarized as follows at June 30:

	2016		2015
Accrued compensation and employee benefits	\$ 58,277	\$	56,912
Payroll and other taxes payable	12,484		11,579
Accrued interest expense	11,709		11,709
Debt-related derivative instruments (Note 12)	48,115		7,314
Student organization funds and other deposits	6,333		6,186
Self-insurance reserves	6,358		6,749
Other liabilities	15,165		15,370
	<u>\$ 158,441</u>	\$	<u>115,819</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 11.

BONDS AND NOTES PAYABLE

Bonds and notes payable consist of the following at June 30:

	2016	2015
Obligations of the University:		
Taxable Fixed Rate Bonds	\$ 660,000	\$ 660,000
St. Joseph County (Indiana) Educational Facilities Revenue Bonds ¹	160,775	160,963
Mortgage notes payable	15,435	15,435
	<u>836,210</u>	<u>836,398</u>
Obligations of consolidated company:		
Mortgage note payable	46,398	47,230
	<u>\$ 882,608</u>	<u>\$ 883,628</u>

¹Includes the unamortized Series 2009 bond premium of \$6,320 and \$6,508 at June 30, 2016 and 2015, respectively.

The aggregate scheduled maturities of bonds and notes payable are summarized by fiscal year as follows:

2017	\$ 1,393
2018	1,435
2019	1,479
2020	1,524
2021	1,573
Thereafter	868,884
	<u>\$ 876,288</u>

TAXABLE FIXED RATE BONDS

Proceeds from Taxable Fixed Rate Bonds bear no restrictions on use and constitute unsecured general obligations of the University. The associated interest is taxable to investors. The following issues were outstanding at June 30:

	Year of maturity	Rate of interest	2016	2015
Series 2010	2041	4.90%	\$ 160,000	\$ 160,000
Series 2012	2043	3.72%	100,000	100,000
Series 2015	2045	3.44%	400,000	400,000
			<u>\$ 660,000</u>	<u>\$ 660,000</u>

Proceeds from the Series 2015 bonds were net of \$1,429 in underwriters' discounts, which are reflected within operating expenses for the year ended June 30, 2015.

Interest costs incurred on Taxable Fixed Rate Bonds were \$25,312 and \$17,644 during the years ended June 30, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

ST. JOSEPH COUNTY (INDIANA) EDUCATIONAL FACILITIES REVENUE BONDS

The proceeds from St. Joseph County (Indiana) Educational Facilities Revenue Bonds ("SJC bonds") were restricted to the campus facilities projects specified in the respective offering documents. SJC bonds represent general obligations of the University and are not collateralized by any facilities. Interest on SJC bonds is tax-exempt to investors. The following fixed rate issues were outstanding at June 30:

	Year of maturity	Rate of interest		
			2016	2015
Series 1996	2026	6.50%	\$ 7,890	\$ 7,890
Series 2009 ¹	2036	5.00%	152,885	153,073
			<u>\$ 160,775</u>	<u>\$ 160,963</u>

¹Carrying amount includes the unamortized premium of \$6,320 and \$6,508 at June 30, 2016 and 2015, respectively.

Interest costs incurred on SJC bonds and periodic net settlements paid to counterparties pursuant to associated interest rate swaps (see further information in Note 12) are summarized below for the years ended June 30:

	2016		2015	
	Interest expense ¹	Net periodic settlements	Interest expense ¹	Net periodic settlements
Issues bearing variable rates	\$ -	\$ -	\$ 29	\$ 3,787
Issues bearing fixed rates	7,653	-	7,661	-
	<u>\$ 7,653</u>	<u>\$ -</u>	<u>\$ 7,690</u>	<u>\$ 3,787</u>

¹Includes amortization of Series 2009 premium of \$188 and \$179 for the years ended June 30, 2016 and 2015, respectively. The premium is amortized using the effective interest method over the period the bonds are outstanding.

MORTGAGE NOTES

Mortgage notes in the amount of \$15,435 bear interest at a fixed rate of 1.103 percent and are due on July 1, 2042. These notes are collateralized by the facilities to which they relate. The University incurred interest costs of \$173 on the notes during the years ended June 30, 2016 and 2015.

The University is the sole owner of a limited liability company, the activities of which are reflected in the University's consolidated financial statements. The company's assets consist primarily of real estate, the acquisition of which was financed in part with a note payable, the outstanding balance of which was refinanced during the year ended June 30, 2015. The company obtained additional proceeds of \$11,002 in the refinancing, which is reflected in the principal balance of \$47,230 at June 30, 2015. Under the new terms, the note bears interest at a fixed rate of 4.11 percent, and is due on February 1, 2025. The note is not a general obligation of the University and is fully collateralized by the property mortgaged. Interest costs of \$1,923 and \$1,929 related to the note are reflected within non-operating changes in unrestricted net assets for the years ended June 30, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 12.

DERIVATIVE INSTRUMENTS

The University utilizes interest rate swap agreements to manage interest rate risk associated with variable rate bonds, of which none are currently outstanding. After refunding variable rate SJC bond issues during the year ending June 30, 2015, the swaps associated with those bonds were restructured to forward starting swaps in anticipation of a future variable rate bond issue. The University incurred an upfront cost of \$8,329 to restructure the swaps, which is recognized as a non-operating change in unrestricted net assets during the year ended June 30, 2015. Under the terms of the restructured swap agreements in effect at June 30, 2016 and 2015, the University will pay fixed rates ranging from 2.83 percent to 7.10 percent and receive variable rates equal to 100 percent of the one-month or three-month London Interbank Offered Rate ("LIBOR") on total notional amounts of \$154,894 beginning on March 1, 2018, with no periodic settlements in the interim. The University also utilizes a variety of derivative instruments within the NDEP, including certain options contracts, forward currency contracts and futures contracts, the balances and activity for which are insignificant.

Derivatives by their nature bear, to varying degrees, elements of market risk and credit risk that are not reflected in the amounts recorded in financial statements. Market risk in this context represents the potential for changes in the value of derivative instruments due to levels of volatility and liquidity or other events affecting the underlying asset, reference rate, or index, including those embodied in interest and foreign exchange rate movements and fluctuations in commodity or security prices. Credit risk is the possibility that a loss may occur due to the failure of a counterparty to perform according to the terms of a contract. The University's risk of loss in the event of counterparty default is typically limited to the amounts recognized in the consolidated statements of financial position, not the notional amounts of the instruments, and is further limited by the collateral arrangements as specified for specific instruments.

The debt-related interest rate swaps described above have credit-risk-related contingent features that could require the University to post collateral on instruments in net liability positions in the event of a downgrade to the rating on the University's debt. The aggregate fair value of interest rate swaps with credit-risk-related contingent features that were in liability positions was \$48,115 and \$7,314 at June 30, 2016 and 2015, respectively. If the credit-risk-related contingent features associated with these instruments had been triggered, the University would have been required to post collateral to its counterparties in an amount up to the full liability position of the instruments, depending on the level of the University's credit rating. Based on the quality of its credit rating, the University had posted no collateral associated with these instruments at June 30, 2016.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The notional amounts and estimated fair values of debt-related interest rate swaps at June 30, 2016 and 2015, respectively, are summarized below along with net losses for the respective years then ended:

	2016		2015	
Notional amounts	\$	154,894	\$	154,894
Fair value, as reflected in the statements of financial position:				
Deferred charges and other assets (Note 3)	\$	-	\$	4,502
Deposits and other liabilities (Note 10)	\$	48,115	\$	7,314
Net loss	\$	45,303	\$	6,836

Fair value measurements are based on observable interest rates that would fall within Level 2 of the hierarchy of fair value inputs. Gross and net-by-counterparty derivative assets and liabilities were the same at June 30, 2016 and 2015.

The net gain or loss on debt-related interest rate swaps includes net periodic settlements with counterparties and changes in fair value, and is reported within non-operating changes in unrestricted net assets. The net loss for the year ended June 30, 2015, includes \$8,329 in restructuring costs.

NOTE 13.

PENSION AND OTHER POSTRETIREMENT BENEFITS

DEFINED CONTRIBUTION RETIREMENT SAVINGS PLAN

Faculty and exempt staff participate in the University of Notre Dame 403(b) Retirement Plan, a defined contribution retirement plan, upon meeting eligibility requirements. The plan, operated under section 403(b) of the Internal Revenue Code, is funded by mandatory employee contributions and University contributions. All faculty and staff may also participate in the plan on a voluntary basis by making voluntary employee contributions up to the annual limit established by the Internal Revenue Service. Participants are immediately vested in the plan, and may direct their contributions and the University's contributions on their behalf to selected fund sponsors. The University's share of the cost of these benefits was \$31,501 and \$29,751 for the years ended June 30, 2016 and 2015, respectively.

DEFINED BENEFIT PENSION PLAN AND POSTRETIREMENT MEDICAL INSURANCE BENEFITS

Retirement benefits are provided for University staff under a defined benefit pension plan, for which the University serves as trustee and administrator. This plan provides benefits for certain non-exempt staff after one year of qualifying service. Retirement benefits are based on the employee's total years of service and final average pay as defined by the plan. Plan participants are fully vested after five years of service. The University funds the plan with annual contributions that meet minimum requirements under the Employee Retirement Income Security Act of 1974 and Pension Protection Act of 2006.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

Other postretirement benefit plans offered by the University provide either medical insurance benefits for retirees and their spouses or Health Reimbursement Accounts upon which Medicare-eligible retirees may draw to purchase individual Medicare supplemental coverage. Employees are eligible for such benefits if they retire after attaining specified age and service requirements while employed by the University. The plans hold no assets and are funded by the University as claims are paid.

The University recognizes the full funded status of its defined benefit pension and other postretirement benefit plans in the consolidated statements of financial position. Accordingly, the liability for pension benefits as recognized in the statements of financial position represents the excess of the actuarially determined projected benefit obligation ("PBO") over the fair value of plan assets at year end. The liability for other postretirement benefits as recognized in the consolidated statements of financial position represents the actuarially determined accumulated postretirement benefit obligation ("APBO") at year end. The following table summarizes the liabilities for pension and other postretirement benefits reflected in the consolidated statements of financial position at June 30:

	<u>2016</u>	<u>2015</u>
Liability for pension benefits:		
PBO at end of year	\$ 252,889	\$ 246,470
Less: Fair value of plan assets at end of year (Note 6)	147,215	155,778
	<u>105,674</u>	<u>90,692</u>
Liability for other postretirement benefits (APBO at year end)	49,463	45,676
	<u>\$ 155,137</u>	<u>\$ 136,368</u>

Changes in the actuarially determined benefit obligations are summarized below for the years ended June 30:

	<i>Pension benefits (PBO)</i>		<i>Other postretirement benefits (APBO)</i>	
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
Beginning of year	\$ 246,470	\$ 220,194	\$ 45,676	\$ 40,434
Service cost	8,271	7,489	2,514	2,283
Interest cost	10,957	9,750	1,951	1,726
Plan amendments	-	-	-	(82)
Actuarial loss	2,861	16,600	335	2,189
Benefit payments	(15,670)	(7,563)	(1,013)	(874)
End of year	<u>\$ 252,889</u>	<u>\$ 246,470</u>	<u>\$ 49,463</u>	<u>\$ 45,676</u>

The accumulated benefit obligation associated with pension benefits was \$224,086 and \$212,744 at June 30, 2016 and 2015, respectively. The actuarial loss related to pension benefits reflects a change in the mortality assumptions for the year ended June 30, 2015.

The change in the fair value of pension plan assets is summarized below for the years ended June 30:

	<u>2016</u>	<u>2015</u>
Fair value of plan assets at beginning of year	\$ 155,778	\$ 152,948
Actual return on plan assets	(3,643)	3,441
Employer contributions	10,750	6,952
Benefit payments	(15,670)	(7,563)
Fair value of plan assets at end of year	<u>\$ 147,215</u>	<u>\$ 155,778</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The components of net periodic benefit cost recognized within operating expenses in the consolidated statements of changes in unrestricted net assets are summarized as follows for the years ended June 30:

	<i>Pension benefits</i>		<i>Other postretirement benefits</i>	
	2016	2015	2016	2015
Service cost	\$ 8,271	\$ 7,489	\$ 2,514	\$ 2,283
Interest cost	10,957	9,750	1,951	1,726
Expected return on plan assets	(11,078)	(10,346)	-	-
Amounts recognized previously as non-operating changes in net assets:				
Amortization of net loss	4,675	3,661	1,209	1,175
Amortization of prior service cost/(credit)	432	432	(7,675)	(7,675)
	<u>5,107</u>	<u>4,093</u>	<u>(6,466)</u>	<u>(6,500)</u>
	<u>\$ 13,257</u>	<u>\$ 10,986</u>	<u>\$ (2,001)</u>	<u>\$ (2,491)</u>

The amortization of any prior service cost or credit is determined using straight-line amortization over the average remaining service period of employees expected to receive benefits under the respective plans.

Gains or losses and other changes in the actuarially determined benefit obligations arising in the current period, but not included in net periodic benefit cost, are recognized as non-operating changes in the consolidated statements of changes in unrestricted net assets. These changes are reflected net of a contra-expense adjustment for amounts recognized previously, but included as components of net periodic benefit cost in the current period. Accordingly, the net non-operating decrease in unrestricted net assets related to pension and other postretirement benefits is summarized as follows for the years ended June 30:

	<i>Pension benefits</i>		<i>Other postretirement benefits</i>	
	2016	2015	2016	2015
Net actuarial loss	\$ (17,582)	\$ (23,505)	\$ (335)	\$ (2,189)
Plan amendments	-	-	-	82
Adjustment for components of net periodic benefit cost recognized previously	5,107	4,093	(6,466)	(6,500)
	<u>\$ (12,475)</u>	<u>\$ (19,412)</u>	<u>\$ (6,801)</u>	<u>\$ (8,607)</u>

Cumulative amounts recognized as non-operating changes in unrestricted net assets that had not yet been reflected within net periodic benefit cost are summarized as follows at June 30:

	<i>Pension benefits</i>		<i>Other postretirement benefits</i>	
	2016	2015	2016	2015
Net loss	\$ 89,860	\$ 76,953	\$ 16,645	\$ 17,519
Prior service cost/(credit)	1,829	2,261	(4,519)	(12,194)
	<u>\$ 91,689</u>	<u>\$ 79,214</u>	<u>\$ 12,126</u>	<u>\$ 5,325</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The University expects to amortize the following as components of net periodic benefit cost during the year ending June 30, 2017:

	<i>Pension benefits</i>	<i>Other postretirement benefits</i>
Net loss	\$ 5,377	\$ 1,237
Prior service cost/(credit)	432	(4,410)

The following weighted-average assumptions were used in measuring the actuarially determined benefit obligations (PBO for pension benefits and APBO for other postretirement benefits) at June 30:

	<i>Pension benefits</i>		<i>Other postretirement benefits</i>	
	2016	2015	2016	2015
Discount rate	4.00%	4.50%	4.00%	4.50%
Rate of compensation increase	3.00%	4.00%		
Health care cost trend rate (grading to 5.00% in 2023)			7.50%	7.50%

The following weighted-average assumptions were used in measuring the actuarially determined net periodic benefit costs for the years ended June 30:

	<i>Pension benefits</i>		<i>Other postretirement benefits</i>	
	2016	2015	2016	2015
Discount rate	4.50%	4.50%	4.50%	4.50%
Expected long-term rate of return on plan assets	7.00%	7.00%		
Rate of compensation increase	4.00%	4.00%		
Health care cost trend rate (grading to 5.00% in 2023)			7.50%	7.25%

The expected long-term rate of return on pension plan assets is based on the consideration of both historical and forecasted investment performance, given the targeted allocation of the plan's assets to various investment classes.

A one-percentage-point increase in the assumed health care cost trend rate would have increased aggregate service and interest costs and the APBO associated with postretirement medical benefits by approximately \$165 and \$1,005, respectively. A one-percentage-point decrease in the assumed health care cost trend rate would have decreased aggregate service and interest costs and the APBO by approximately \$148 and \$917, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The projected payments to beneficiaries under the respective plans for each of the five fiscal years subsequent to June 30, 2016 are as follows:

	<i>Pension benefits</i>	<i>Other postretirement benefits</i>
2017	\$ 8,483	\$ 1,536
2018	9,079	1,801
2019	9,748	2,070
2020	10,432	2,342
2021	11,187	2,644

Projected aggregate payments for pension benefits and other postretirement benefits for the five year period ending June 30, 2026, are \$68,442 and \$17,043, respectively. The University's estimated contributions to the defined benefit pension plan for the year subsequent to June 30, 2016, are \$14,000.

DEFINED BENEFIT PENSION PLAN ASSETS

The plan's assets are invested in a manner that is intended to preserve the purchasing power of the plan's assets and provide payments to beneficiaries. Thus, a rate of return objective of inflation plus 5.0 percent is targeted.

The investment portfolio of the plan, which is invested with external investment managers, is diversified in a manner that is intended to achieve the return objective and reduce the volatility of returns. The plan relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends) over a long-term time horizon.

Actual and targeted allocations of the plan's investments by asset class were as follows at June 30:

	2016	2015	Target
Short-term investments	2.7%	3.3%	0.0%
Public equities	49.1%	49.1%	50.0%
Fixed income securities	18.9%	17.1%	15.0%
Hedge funds	18.2%	18.2%	20.0%
Private equity	8.7%	8.3%	10.0%
Real assets	2.4%	4.0%	5.0%
	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>

Asset allocation targets reflect the need for a modestly higher weighting in equity-based investments to achieve the return objective. Decisions regarding allocations among asset classes are made when such actions are expected to produce incremental return, reduce risk, or both. The investment characteristics of an asset class—including expected return, risk, correlation, and its overall role in the portfolio—are analyzed when making such decisions.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The role of each asset class within the overall asset allocation of the plan is described as follows:

PUBLIC EQUITIES - Provides access to liquid markets and serves as a long-term hedge against inflation.

FIXED INCOME SECURITIES - Provides a stable income stream and greater certainty of nominal cash flow relative to the other asset classes. Given the low correlation to other asset classes, fixed income assets also enhance diversification and serve as a hedge against financial turmoil or periods of deflation.

HEDGE FUNDS - Enhances diversification while providing equity-like returns and opportunities to benefit from short-term inefficiencies in global capital markets.

PRIVATE EQUITY - Provides attractive long-term, risk-adjusted returns by investing in inefficient markets.

REAL ASSETS - Provides attractive return prospects, further diversification and a hedge against inflation.

Fair value measurements of plan investments at June 30, 2016 and 2015, respectively, are categorized below by level of the fair value hierarchy according to the lowest level of inputs significant to each measurement or NAV:

	2016					
	Level 1	Level 2	Level 3	NAV	Total	
Short-term investments	\$ 3,924	\$ -	\$ -	\$ -	\$ 3,924	
Public equities:						
U.S.	31,597	-	-	10,089	41,686	
Non-U.S.	10,957	-	-	19,648	30,605	
Fixed income securities	27,825	-	-	-	27,825	
Hedge funds	-	-	-	26,813	26,813	
Private equity	-	-	-	12,796	12,796	
Real assets	811	-	-	2,755	3,566	
	<u>\$ 75,114</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 72,101</u>	<u>\$ 147,215</u>	
	2015					
	Level 1	Level 2	Level 3	NAV	Total	
Short-term investments	\$ 5,162	\$ -	\$ -	\$ -	\$ 5,162	
Public equities:						
U.S.	23,247	-	-	20,203	43,450	
Non-U.S.	11,872	-	-	21,204	33,076	
Fixed income securities	26,663	-	-	-	26,663	
Hedge funds	-	-	-	28,392	28,392	
Private equity	-	-	-	12,874	12,874	
Real assets	2,395	-	-	3,766	6,161	
	<u>\$ 69,339</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 86,439</u>	<u>\$ 155,778</u>	

The plan is committed under contracts with certain investment managers to periodically advance additional funding as capital calls are exercised. Capital calls are generally exercised over a period of years and are subject to fixed expiration dates or other means of termination. Total commitments of \$8,909 and \$8,112 were uncalled at June 30, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 14.

NET ASSETS

Unrestricted net assets consist of the following at June 30:

	2016	2015
Endowment funds (Note 15)	\$ 3,271,895	\$ 3,341,272
Other unrestricted net assets	1,237,393	1,289,400
	<u>\$ 4,509,288</u>	<u>\$ 4,630,672</u>

Temporarily restricted net assets are summarized as follows at June 30:

	2016	2015
Expendable funds restricted for:		
Operating purposes	\$ 176,622	\$ 172,590
Investment in land, buildings and equipment	338,948	339,704
Split-interest agreements (Note 16)	62,029	61,305
Endowment funds (Note 15):		
Accumulated appreciation on donor-restricted endowment	2,901,492	3,136,278
Funds functioning as endowment	465,398	459,157
	<u>3,366,890</u>	<u>3,595,435</u>
	<u>\$ 3,944,489</u>	<u>\$ 4,169,034</u>

As described in Note 4, temporarily restricted net assets include contributions receivable of \$228,954 and \$227,273 at June 30, 2016 and 2015, respectively.

Net assets released from restrictions represent the satisfaction of time or purpose restrictions and are summarized below for the years ended June 30:

	2016	2015
For operations:		
Scholarships and fellowships awarded	\$ 89,041	\$ 82,430
Expenditures for operating purposes	151,673	141,589
	240,714	224,019
For buildings and equipment	45,182	10,257
	<u>\$ 285,896</u>	<u>\$ 234,276</u>

Permanently restricted net assets consist of the following at June 30:

	2016	2015
Endowment funds (Note 15)	\$ 2,109,481	\$ 1,847,674
Student loan funds	2,522	2,530
Split-interest agreements (Note 16)	18,995	19,318
Beneficial interests in perpetual trusts (Note 3)	5,235	5,581
	<u>\$ 2,136,233</u>	<u>\$ 1,875,103</u>

As reflected in Notes 4 and 15, permanently restricted endowment funds include \$340,317 and \$206,195 in contributions receivable at June 30, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

NOTE 15.

ENDOWMENT

The University's endowment consists of individual funds established for a variety of purposes. Net assets associated with endowment funds, including funds functioning as endowment, are classified and reported in accordance with any donor-imposed restrictions.

Endowment and funds functioning as endowment at June 30, 2016, are summarized below:

	Unrestricted	Temporarily restricted (Note 14)	Permanently restricted (Note 14)	Total
Funds established to support:				
Scholarships and fellowships	\$ 474,570	\$ 1,223,684	\$ 702,283	\$ 2,400,537
Academic, religious and student programs	352,549	703,650	519,693	1,575,892
Faculty chairs	128,023	950,877	334,253	1,413,153
Capital projects and renewals	542,975	74,050	670	617,695
Athletics	124,863	92,686	26,939	244,488
Libraries	8,727	168,721	45,977	223,425
General operations	1,279,736	75,829	27,123	1,382,688
Other	360,452	43,527	112,226	516,205
	3,271,895	3,333,024	1,769,164	8,374,083
Contributions receivable (Note 4)	-	33,866	340,317	374,183
	<u>\$ 3,271,895</u>	<u>\$ 3,366,890</u>	<u>\$ 2,109,481</u>	<u>\$ 8,748,266</u>

	Unrestricted	Temporarily restricted	Permanently restricted	Total
Donor-restricted funds	\$ -	\$ 3,333,024	\$ 1,769,164	\$ 5,102,188
University-designated funds	3,271,895	-	-	3,271,895
	3,271,895	3,333,024	1,769,164	8,374,083
Contributions receivable (Note 4)	-	33,866	340,317	374,183
	<u>\$ 3,271,895</u>	<u>\$ 3,366,890</u>	<u>\$ 2,109,481</u>	<u>\$ 8,748,266</u>

Endowment and funds functioning as endowment at June 30, 2015, are summarized below:

	Unrestricted	Temporarily restricted (Note 14)	Permanently restricted (Note 14)	Total
Funds established to support:				
Scholarships and fellowships	\$ 484,065	\$ 1,321,846	\$ 669,301	\$ 2,475,212
Academic, religious and student programs	350,123	752,045	448,576	1,550,744
Faculty chairs	133,473	1,016,075	318,918	1,468,466
Capital projects and renewals	543,899	84,745	650	629,294
Athletics	131,464	98,699	21,438	251,601
Libraries	9,080	175,249	45,410	229,739
General operations	1,320,773	83,068	14,359	1,418,200
Other ¹	368,395	52,474	122,827	543,696
	3,341,272	3,584,201	1,641,479	8,566,952
Contributions receivable (Note 4)	-	11,234	206,195	217,429
	<u>\$ 3,341,272</u>	<u>\$ 3,595,435</u>	<u>\$ 1,847,674</u>	<u>\$ 8,784,381</u>

¹Certain funds originally reported within this category have been disaggregated to conform to 2016 classification.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

	<i>Unrestricted</i>	<i>Temporarily restricted</i>	<i>Permanently restricted</i>	<i>Total</i>
Donor-restricted funds	\$ (582)	\$ 3,584,201	\$ 1,641,479	\$ 5,225,098
University-designated funds	3,341,854	-	-	3,341,854
	3,341,272	3,584,201	1,641,479	8,566,952
Contributions receivable (Note 4)	-	11,234	206,195	217,429
	<u>\$ 3,341,272</u>	<u>\$ 3,595,435</u>	<u>\$ 1,847,674</u>	<u>\$ 8,784,381</u>

The fair value of assets associated with individual donor-restricted endowment funds may fall below the level required by donor stipulations when the timing of contributions coincides with unfavorable market fluctuations. Unrealized depreciation of this nature amounted to \$582 at June 30, 2015, as reflected in the preceding table. There was no such unrealized depreciation at June 30, 2016.

Endowment funds are invested primarily in the NDEP, described in Note 6. However, certain funds are invested outside of the NDEP in accordance with donor requirements and other considerations.

Changes in endowment and funds functioning as endowment for the years ended June 30, 2016 and 2015, respectively, are summarized as follows:

	2016			
	<i>Unrestricted</i>	<i>Temporarily restricted</i>	<i>Permanently restricted</i>	<i>Total</i>
Beginning of the year	\$ 3,341,272	\$ 3,595,435	\$ 1,847,674	\$ 8,784,381
Contributions	9,897	24,016	277,668	311,581
Investment return:				
Investment income	25,528	38,026	1,543	65,097
Net loss on investments	(40,551)	(63,851)	(565)	(104,967)
Accumulated investment return distributed (Note 6)	(92,946)	(214,123)	-	(307,069)
Other changes, net ¹	28,695	(12,613)	(16,839)	(757)
	<u>\$ 3,271,895</u>	<u>\$ 3,366,890</u>	<u>\$ 2,109,481</u>	<u>\$ 8,748,266</u>
	2015			
	<i>Unrestricted</i>	<i>Temporarily restricted</i>	<i>Permanently restricted</i>	<i>Total</i>
Beginning of the year	\$ 3,142,115	\$ 3,404,519	\$ 1,642,462	\$ 8,189,096
Contributions	7,271	2,380	204,309	213,960
Investment return:				
Investment income	30,463	44,933	2,076	77,472
Net gain/(loss) on investments	230,958	351,006	(38)	581,926
Accumulated investment return distributed (Note 6)	(87,120)	(197,534)	-	(284,654)
Other changes, net ¹	17,585	(9,869)	(1,135)	6,581
	<u>\$ 3,341,272</u>	<u>\$ 3,595,435</u>	<u>\$ 1,847,674</u>	<u>\$ 8,784,381</u>

¹Reflects the effects of changes in donor intent and management-directed allocations that result in additions to or withdrawals from endowment.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

The University has adopted an endowment spending policy that attempts to meet three objectives: (1) provide a predictable, stable stream of earnings to fund participants; (2) ensure the purchasing power of this revenue stream does not decline over time; and (3) ensure the purchasing power of the endowment assets does not decline over time. Under this policy, as approved by the Board of Trustees, investment income, as well as a prudent portion of appreciation, may be appropriated to support the needs of fund participants.

Accumulated investment return distributed (i.e., appropriated) under the University's endowment spending policy is summarized below by the purposes associated with applicable funds for the years ended June 30:

	<i>Unrestricted</i>	<i>Temporarily restricted</i>	2016 Total	2015 Total
Operating purposes:				
Scholarships and fellowships	\$ 20,937	\$ 87,338	\$ 108,275	\$ 100,666
Academic, religious and student programs	4,843	51,952	56,795	51,477
Faculty chairs	5,859	55,615	61,474	56,726
Athletics	5,777	4,959	10,736	9,990
Libraries	399	8,624	9,023	8,569
General operations	36,336	4,790	41,126	39,029
Other	1,004	818	1,822	1,747
	75,155	214,096	289,251	268,204
Capital projects	17,791	27	17,818	16,450
	\$ 92,946	\$ 214,123	\$ 307,069	\$ 284,654

NOTE 16.

SPLIT-INTEREST AGREEMENTS

The University's split-interest agreements consist principally of charitable gift annuities and irrevocable charitable remainder trusts for which the University serves as trustee. Split-interest agreement net assets consisted of the following at June 30:

	<i>Unrestricted</i>	<i>Temporarily restricted (Note 14)</i>	<i>Permanently restricted (Note 14)</i>	2016 Total	2015 Total
Charitable trust assets, held in:					
NDEP (Note 6)	\$ -	\$ 142,921	\$ 78,052	\$ 220,973	\$ 210,931
Other investments (Note 6)	-	6,945	2,409	9,354	10,521
	-	149,866	80,461	230,327	221,452
Less obligations ¹ associated with:					
Charitable trusts	-	85,282	57,695	142,977	134,519
Charitable gift annuities	3,307	2,555	3,771	9,633	9,594
	3,307	87,837	61,466	152,610	144,113
	\$ (3,307)	\$ 62,029	\$ 18,995	\$ 77,717	\$ 77,339

¹Represents the present value of estimated future payments to beneficiaries.

Assets contributed pursuant to the University's charitable gift annuity program are not held in trust, and based on the nature of the agreements, are designated as funds functioning as endowment. The aggregate fair value of these assets was \$28,001 and \$27,923 at June 30, 2016 and 2015, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

Changes in split-interest agreement net assets are summarized below for the years ended June 30:

	Unrestricted	Temporarily restricted	Permanently restricted	2016 Total	2015 Total
Beginning of the year	\$ (3,284)	\$ 61,305	\$ 19,318	\$ 77,339	\$ 83,046
Contributions:					
Assets received	305	17,744	7,090	25,139	15,677
Discounts recognized ¹	(150)	(11,119)	(5,426)	(16,695)	(10,478)
	155	6,625	1,664	8,444	5,199
Change in value of agreements:					
Investment return, net	-	(998)	(360)	(1,358)	16,833
Payments to beneficiaries	(399)	(8,173)	(5,024)	(13,596)	(14,228)
Actuarial adjustments and other changes in obligations	125	4,859	3,214	8,198	(11,656)
	(274)	(4,312)	(2,170)	(6,756)	(9,051)
Transfers and other changes, net	96	(1,589)	183	(1,310)	(1,855)
	\$ (3,307)	\$ 62,029	\$ 18,995	\$ 77,717	\$ 77,339

¹Represents the present value of estimated future payments to beneficiaries.

NOTE 17.

GRANTS AND CONTRACTS

The University recognized operating revenues based on direct expenditures and related indirect costs funded by grants and contracts as follows for the years ended June 30:

	Direct	Indirect	2016 Total	2015 Total
Provided for:				
Research	\$ 88,475	\$ 24,605	\$ 113,080	\$ 103,919
Other sponsored programs	13,828	244	14,072	13,344
	\$ 102,303	\$ 24,849	\$ 127,152	\$ 117,263

	Direct	Indirect	2016 Total	2015 Total
Provided by:				
Federal agencies	\$ 72,486	\$ 21,550	\$ 94,036	\$ 91,285
State and local agencies	881	61	942	939
Private organizations	28,936	3,238	32,174	25,039
	\$ 102,303	\$ 24,849	\$ 127,152	\$ 117,263

Funding for federally sponsored research and other programs is received from the U.S. government, as well as from other universities and private organizations that subcontract sponsored research to the University. The University's primary sources of federal research support are the Department of Health and Human Services and the National Science Foundation.

The University also administers certain federally sponsored programs, primarily related to student financial aid, for which it recognizes neither revenues nor expenses. Receipts and disbursements for such programs totaled \$13,329 for the year ended

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(ALL AMOUNTS IN THOUSANDS)

June 30, 2016, including \$5,794 related to Reserve Officers Training Corps ("ROTC") scholarships. Receipts and disbursements for the year ended June 30, 2015 were \$12,880, including \$5,791 in ROTC scholarships.

NOTE 18.

CONTINGENCIES AND COMMITMENTS

The University is a defendant in various legal actions arising out of the normal course of its operations. Although the final outcome of such actions cannot currently be determined, the University believes that eventual liability, if any, will not have a material effect on the University's financial position.

All funds expended in conjunction with government grants and contracts are subject to audit by government agencies. In the opinion of management, any liability resulting from these audits will not have a material effect on the University's financial position.

The University leases space for academic and administrative purposes under noncancelable operating leases. Minimum future payments under these lease agreements are summarized by fiscal year as follows:

2017	\$	2,211
2018		2,261
2019		2,564
2020		2,606
2021		2,649
2022 through 2080		63,517
	\$	<u>75,808</u>

At June 30, 2016, the University also has contractual commitments of approximately \$212,000 related to ongoing major construction projects. Estimated remaining expenditures on these projects, certain of which are likely to span multiple fiscal years, are approximately \$390,000.

UNIVERSITY ADMINISTRATION

AS OF JUNE 30, 2016

President's Leadership Council

Rev. John I. Jenkins, C.S.C., D.Phil.
President

Thomas G. Burish, Ph.D.
Provost

John F. Affleck-Graves, Ph.D.
Executive Vice President

David C. Bailey, M.B.A.
Associate Vice President
for Strategic Planning

Robert J. Bernhard, Ph.D.
Vice President for Research

Paul J. Browne, M.A.
Vice President for Public Affairs and
Communications

Laura A. Carlson, Ph.D.
Vice President and Associate Provost

Rev. Austin I. Collins, C.S.C., M.Div., M.F.A.
Religious Superior of Holy Cross Priests & Brothers
at Notre Dame

Marianne Corr, J.D.
Vice President and General Counsel

Gregory P. Crawford, Ph.D.
Vice President and Associate Provost

J. Nicholas Entrikin, Ph.D.
Vice President and Associate Provost
for Internationalization

Ann M. Firth, J.D.
Chief of Staff

Erin Hoffmann Harding, J.D.
Vice President for Student Affairs

Ronald D. Kraemer, M.A.
Vice President for Information Technology and
Chief Information and Digital Officer

Rev. William M. Lies, C.S.C., Ph.D.
Vice President for Mission Engagement
and Church Affairs

Scott C. Malpass, M.B.A.
Vice President and Chief
Investment Officer

Christine M. Maziar, Ph.D.
Vice President and
Senior Associate Provost

Robert K. McQuade, M.B.A.
Vice President for Human Resources

Louis M. Nanni, M.A.
Vice President for University Relations

Hugh R. Page Jr., Ph.D.
Vice President and Associate Provost

Maura A. Ryan, Ph.D.
Vice President and Associate Provost
for Faculty Affairs

Michael D. Seamon, M.B.A.
Vice President for Campus Safety &
Event Management

John A. Sejdinaj, M.B.A.
Vice President for Finance

John B. Swarbrick Jr., J.D.
Vice President and Director of Athletics

Deans

Michael N. Lykoudis, M.Arch.
Dean of the School of Architecture

John T. McGreevy, Ph.D.
Dean of the College of Arts and Letters

Roger D. Huang, Ph.D.
Dean of the Mendoza College
of Business

Peter K. Kilpatrick, Ph.D.
Dean of the College of Engineering

Hugh R. Page Jr., Ph.D.
Dean of the First Year of Studies

R. Scott Appleby, Ph.D.
Dean of the Keough School
of Global Affairs

Laura A. Carlson, Ph.D.
Dean of the Graduate School

Nell Jessup Newton, J.D.
Dean of the Law School

Mary E. Galvin, Ph.D.
Dean of the College of Science

Office of the President

Roger P. Mahoney, C.P.A., M.B.A.
Chief Audit Executive

Financial and Investment Operations

John F. Affleck-Graves, Ph.D.
Executive Vice President

John A. Sejdinaj, M.B.A.
Vice President for Finance

Scott C. Malpass, M.B.A.
Vice President and
Chief Investment Officer

Andrew M. Paluf, C.P.A., M.B.A.
Associate Vice President for Finance
and Controller

Jason A. Little, C.P.A., M.B.A.
Associate Controller, Accounting and
Financial Services

James A. Kieft, C.P.A.
Assistant Controller, Financial
Reporting and Analysis

Jason M. Schroeder, C.P.A.
Senior Manager, Financial Reporting

Brian J. Kirzedder, C.P.A., M.S.A.
Senior Accountant, Financial Reporting

Ann P. Strasser, M.A.
Assistant Controller, Research and
Sponsored Programs Accounting

Amy F. Roth, C.P.A.
Assistant Director, Accounting and
Financial Services

Victor J. DeCola, M.B.A.
Assistant Controller, Accounting Operations

Paul A. Van Dieren, C.P.A., M.B.A.
Associate Controller, Tax and
Payment Services

Richard F. Klee, C.P.A., M.A.
Tax Director

Mark C. Krcmaric, M.B.A., J.D.
Managing Director and
Chief Operating Officer,
Investment Office

Linda M. Kroll, C.P.A.
Associate Vice President for Finance

Richard A. Bellis
Senior Director of Treasury Services

UNIVERSITY TRUSTEES

AS OF JUNE 30, 2016

John F. Affleck-Graves
Notre Dame, Indiana

Rev. José E. Ahumada F., C.S.C.
Santiago, Chile

Carlos J. Betancourt
São Paulo, Brazil

John J. Brennan
Valley Forge, Pennsylvania

Stephen J. Brogan
Washington, D.C.

Thomas G. Burish
Notre Dame, Indiana

Katie Washington Cole
Baltimore, Maryland

Rev. Austin I. Collins, C.S.C.
Notre Dame, Indiana

Robert Costa
Washington, D.C.

Scott S. Cowen
New Orleans, Louisiana

Robert J. Cronin Jr.
Elmhurst, Illinois

Thomas J. Crotty Jr.
Boston, Massachusetts

Karen McCartan DeSantis
Washington, D.C.

James J. Dunne III
New York, New York

James F. Flaherty III
Los Angeles, California

Celeste Volz Ford
Palo Alto, California

Stephanie A. Gallo
Modesto, California

William M. Goodyear
Chicago, Illinois

Nancy M. Haegel
Golden, Colorado

Enrique Hernandez Jr.
Pasadena, California

Carol Hank Hoffmann
Minnetonka, Minnesota

Rev. John I. Jenkins, C.S.C.
Notre Dame, Indiana

Most Rev. Daniel R. Jenky, C.S.C.
Peoria, Illinois

John W. Jordan II
Chicago, Illinois

Diana Lewis
West Palm Beach, Florida

Thomas G. Maheras
New York, New York

Andrew J. McKenna Jr.
Evanston, Illinois

Fergal Naughton
Dublin, Ireland

Richard C. Notebaert
Chicago, Illinois
(Chairman)

Richard A. Nussbaum II
South Bend, Indiana

Rev. Thomas J. O'Hara, C.S.C.
Notre Dame, Indiana

Rev. Gerard J. Olinger, C.S.C.
Portland, Oregon

Joseph I. O'Neill III
Midland, Texas

Timothy H. O'Neill
Edina, Minnesota

Cindy K. Parseghian
Tucson, Arizona

J. Christopher Reyes
Rosemont, Illinois

Clare Stack Richer
Southborough, Massachusetts

Martin W. Rodgers
Arlington, Virginia

James E. Rohr
Pittsburgh, Pennsylvania

Shayla Keough Rumely
Atlanta, Georgia

Rev. Timothy R. Scully, C.S.C.
Notre Dame, Indiana

William J. Shaw
Potomac, Maryland

Byron O. Spruell
Chicago, Illinois

Phyllis W. Stone
Somerset, New Jersey

Timothy F. Sutherland
Middleburg, Virginia

Anne E. Thompson
New York, New York

Sara Martinez Tucker
Dallas, Texas

Roderick K. West
New Orleans, Louisiana

The Honorable Ann Claire Williams
Chicago, Illinois

UNIVERSITY TRUSTEES EMERITI

AS OF JUNE 30, 2016

Kathleen W. Andrews
Kansas City, Missouri

Rev. Ernest Bartell, C.S.C.
Notre Dame, Indiana

Rev. E. William Beauchamp, C.S.C.
Notre Dame, Indiana

Robert F. Biolchini
Tulsa, Oklahoma

Roger E. Birk
Tequesta, Florida

Cathleen P. Black
New York, New York

Rev. Thomas E. Blantz, C.S.C.
Notre Dame, Indiana

John Brademas
New York, New York

John H. Burgee
Santa Barbara, California

John B. Caron
Greenwich, Connecticut

Robert M. Conway
London, United Kingdom

Arthur J. Decio
Elkhart, Indiana

Alfred C. DeCrane Jr.
Greenwich, Connecticut

Fritz L. Duda
Dallas, Texas

Anthony F. Earley
Port Washington, New York

Rev. Carl F. Ebey, C.S.C.
Rome, Italy

Philip J. Faccenda
Notre Dame, Indiana

José Enrique Fernández Sr.
Rio Piedras, Puerto Rico

Charles K. Fischer
Fort Worth, Texas

W. Douglas Ford
Downers Grove, Illinois

F. Michael Geddes
Phoenix, Arizona

John W. Glynn Jr.
Menlo Park, California

Philip M. Hawley
Los Angeles, California

Douglas Tong Hsu
Taipei, Taiwan

John A. Kaneb
Lynnfield, Massachusetts

Thomas E. Larkin Jr.
Newport Beach, California

The Honorable George N. Leighton
Plymouth, Massachusetts

Ignacio E. Lozano Jr.
Costa Mesa, California

Rev. Edward A. Malloy, C.S.C.
Notre Dame, Indiana

Donald J. Matthews
Far Hills, New Jersey

Patrick F. McCartan
Chagrin Falls, Ohio
(Chairman Emeritus)

Ted H. McCourtney
Katonah, New York

Terrence J. McGlenn
Wyomissing, Pennsylvania

Andrew J. McKenna Sr.
Morton Grove, Illinois
(Chairman Emeritus)

Newton N. Minow
Chicago, Illinois

Martin Naughton
Dunleer, County Louth, Ireland

Timothy O'Meara
Notre Dame, Indiana

Anita M. Pampusch
Lilydale, Minnesota

Jane C. Pfeiffer
Vero Beach, Florida

Percy A. Pierre
East Lansing, Michigan

Philip J. Purcell III
Chicago, Illinois

Ernestine M. Raclin
South Bend, Indiana

Phillip B. Rooney
Chicago, Illinois

Shirley W. Ryan
Winnetka, Illinois

John F. Sandner
Chicago, Illinois

John A. Schneider
Greenwich, Connecticut

Kenneth E. Stinson
Omaha, Nebraska

Rev. David T. Tyson, C.S.C.
Notre Dame, Indiana

Arthur R. Velasquez
Palos Hills, Illinois

Rev. Richard V. Warner, C.S.C.
Rome, Italy

William K. Warren Jr.
Tulsa, Oklahoma

Robert J. Welsh
Chesterton, Indiana

Robert K. Wilmouth
Barrington, Illinois



